

# CONSOLIDATED FINANCIAL STATEMENTS

**DECEMBER 31, 2018 AND 2017** 



Leaf & Cole, LLP Certified Public Accountants

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Leaf & Cole, LLP Certified Public Accountants A Partnership of Professional Corporations

# **Independent Auditor's Report**

To the Board of Directors Solutions for Change, Inc.

## **Report on the Consolidated Financial Statements**

We have audited the accompanying consolidated financial statements of Solutions for Change, Inc., which comprise the consolidated statements of financial position as of December 31, 2018 and 2017, and the related consolidated statements of activities, functional expenses and cash flows for the years then ended, and the related notes to the consolidated financial statements.

## Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

## Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **Opinion**

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the consolidated financial position of Solutions for Change, Inc. as of December 31, 2018 and 2017, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally

accepted in the United States of America.

# **Other Matters**

# Other Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The accompanying supplementary information on pages 29 to 34 is presented for purposes of additional analysis and is not a required part of the consolidated financial statements. The accompanying schedule of expenditures of federal awards, as required by Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards*, and is also not a required part of the consolidated financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated, in all material respects, in relation to the consolidated financial statements as a whole.

# Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated September 10, 2019, on our consideration of Solutions for Change, Inc.'s internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Solution for Change, Inc.'s internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Solutions for Change, Inc.'s internal control over financial reporting and compliance.

Leaf Cole LLP

San Diego, California September 10, 2019

# SOLUTIONS FOR CHANGE, INC. CONSOLIDATED STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2018 AND 2017

# ASSETS

	<u>2018</u>	2017
Current Assets: (Notes 2 and 4)	450 (74	¢ 2(1.4(0
Cash and cash equivalents \$ Grants and other receivables	450,674	\$ 361,468 216,800
	95,128	216,809
Pledges receivable	16,000	8,000
Prepaid expenses and other assets Tenant trust funds	12,053	11,697
	69,534 40,775	46,728
Tenant security deposits Total Current Assets	49,775 693,164	41,460 686,162
Noncurrent Assets: (Notes 2, 4, 5, 6, 7, 8 and 9)	075,104	000,102
Pledges receivable	7,840	8,000
Related party receivables	2,585,728	1,944,392
Restricted reserves	362,444	322,111
Investment in partnerships	97	144
Property and equipment, net	16,057,373	16,335,332
Total Noncurrent Assets	19,013,482	18,609,979
TOTAL ASSETS \$	19,706,646	\$ 19,296,141
LIABILITIES AND NET ASSETS		
Current Liabilities: (Notes 2 and 9)		
Accounts payable \$	117,521	\$ 214,833
Accrued expenses	129,697	95,781
Deferred revenue	124,108	-
Interest payable	23,949	48,284
Tenant trust funds	69,534	47,335
Tenant security deposits	49,775	41,460
Current portion of notes payable	1,180,959	916,868
Total Current Liabilities	1,695,543	1,364,561
Noncurrent Liabilities: (Notes 7 and 9)		
Share of deficiency in partnerships	1,715	1,653
Notes payable, net	14,991,061	15,356,470
Interest payable	2,201,887	1,972,169
Total Noncurrent Liabilities	17,194,663	17,330,292
Total Liabilities	18,890,206	18,694,853
Commitments and Contingencies (Notes 11 and 12)		
Minority Interest in Subsidiary	(7,802)	(5,455)
Net Assets: (Notes 2 and 10)		
Without donor restrictions	660,246	503,446
With donor restrictions	163,996	103,297
Total Net Assets	824,242	606,743
TOTAL LIABILITIES AND NET ASSETS \$	19,706,646	\$ 19,296,141

# SOLUTIONS FOR CHANGE, INC. CONSOLIDATED STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

		2018			-	2017	
	Without	With		With	out	With	
	Donor	Donoi		Don		Donor	
	Restrictions	Restriction	ons <u>Total</u>	Restric	<u>tions Re</u>	estrictions	<u>Total</u>
Support and Revenue:							
Contributions	\$ 2,176,814	,		· · · · · · · · · · · · · · · · · · ·	,910 \$	91,880 \$	1,503,790
Developer fees	755,000		- 755,000	1,289		-	1,289,802
Grants	243,418		- 243,418		.,993	-	612,993
Interest and miscellaneous	22,104		- 22,104		,111	-	38,111
Rental income	790,239		- 790,239		,047	-	683,047
Social enterprise	49,083		- 49,083	59	,093	-	59,093
Special event revenue (net of direct donor benefit costs of							
\$74,900 and \$8,910 in 2018 and 2017, respectively)	531,656		- 531,656	33	,059	-	33,059
Supporting services	41,369		- 41,369		-	-	-
Net assets released from restriction	82,141					(199,506)	-
Total Support and Revenue	4,691,824	60,6	4,752,523	4,327	,521	(107,626)	4,219,895
<b>Operating Expenses:</b>							
Program services	2,891,838		- 2,891,838	2,560	,246	-	2,560,246
Fundraising	523,869		- 523,869	120	,778	-	120,778
Management and general	346,956		- 346,956	391	,528	-	391,528
Total Operating Expenses	3,762,663		- 3,762,663	3,072	2,552	-	3,072,552
Change in Net Assets Before Nonoperating							
Revenue and (Expenses)	929,161	60,69	99 989,860	1,254	,969 (	(107,626)	1,147,343
Nonoperating Revenue and (Expenses):							
Depreciation	(564,939	)	- (564,939)	(563	,512)	-	(563,512)
Gain on sale of property and equipment	-			2	2,555	-	2,555
Interest - residual receipts debt	(209,660	)	- (209,660)	(213	,184)	-	(213,184)
Loan forgiveness income	-			1,211	,473	-	1,211,473
Minority interest excess of expenses							
over revenue and support of subsidiary	2,347		- 2,347	2	2,243	-	2,243
Partnership income (loss)	(109	)	- (109)		45		45
Total Nonoperating Revenue and (Expenses)	(772,361	)	- (772,361)	439	,620	-	439,620
Change in Net Assets	156,800	60,69	217,499	1,694	,589	(107,626)	1,586,963
Net Assets (Deficit) at Beginning of Year	503,446	103,2	606,743	(1,191	,143)	210,923	(980,220)
NET ASSETS (DEFICIT) AT END OF YEAR	\$ 660,246	\$ 163,99	96 \$ 824,242	\$ 503	,446 \$	103,297 \$	606,743

# SOLUTIONS FOR CHANGE, INC. CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2018

	Program Services						Supporting		
	Solutions For Change, Inc. Programs	Solutions Family Center, L.P.	Solutions Farms, LLC	Solutions East Vista Way, LP	Solutions Chestnut, LLC	Total Program Services	Management and General	Fundraising	Total
Salaries and Related Expenses:	ф <u>1 4 40 00</u> 7 ф	<b>22</b> 004 <b>(</b>	(1 2 1 0	th.	ф	1.526.240	ф 14 <b>6 35</b> 0	ф 0 <b>2</b> 0 <b>2</b> ф	1 775 544
Salaries and wages	\$ 1,448,927 \$			\$ -	\$ - \$			\$ 92,937 \$	1,775,544
Payroll taxes	108,524	4,008	6,101	-	-	118,633	24,165	9,696	152,494
Employee benefits	118,310	5,004	9,417			132,731	28,188	10,570	171,489
Total Salaries and Related Expenses	1,675,761	32,016	79,836		-	1,787,613	198,711	113,203	2,099,527
Nonsalary Related Expenses:									
Advertising	6,802	-	3,005	-	-	9,807	140	-	9,947
Automobile and truck	24,205	-	77	25	-	24,307	-	-	24,307
Bad debt expense	-	-	2,690	-	-	2,690	-	-	2,690
Cost of goods sold	-	-	68,068	-	-	68,068	-	-	68,068
Dues and subscriptions	22,599	-	-	-	-	22,599	-	-	22,599
Insurance	38,226	13,618	9,391	3,162	5,631	70,028	6,268	4,719	81,015
Interest	181,049	90	12,758	-	-	193,897	_	-	193,897
Meetings and seminars	24,006	-	186	-	-	24,192	1,786	-	25,978
Miscellaneous	1,824	-		85	381	2,290	389	-	2,679
Office expense	66,028	-	-	-	-	66,028	7,337	-	73,365
Other expense	3,075	-	-	-	-	3,075	-	-	3,075
Payroll processing	3,012	-	891	-	-	3,903	802	645	5,350
Postage and printing	3,820	-	-	-	17	3,837	-	-	3,837
Professional fees	130,630	-	8,444	1,303	2,081	142,458	62,281	-	204,739
Property fees	-	-	-	-	-	-	11,276	-	11,276
Rent	18,045	-	-	-	-	18,045	-	-	18,045
Repairs and maintenance	119,348	22,606	5,478	12,654	18,060	178,146	17,283	-	195,429
Special event expenses	_	_		-		-	_	405,302	405,302
Supplies	36,120	1,860	1,439	4,204	-	43,623	_		43,623
Taxes, licenses and fees		-,	-,,	-	-	-	25,098	-	25,098
Telephone	26,888	14,481	1,096	2,083	-	44,548	3,341	-	47,889
Utilities and refuse removal	56,351	72,483	23,672	5,946	24,232	182,684	12,244	-	194,928
Total Nonsalary Related Expenses	762,028	125,138	137,195	29,462	50,402	1,104,225	148,245	410,666	1,663,136
Total Operating Expenses	2,437,789	157,154	217,031	29,462	50,402	2,891,838	346,956	523,869	3,762,663
Nonoperating Expenses:	. ,				,	. ,			. ,
Depreciation	267,017	157,951	97,402		42,569	564,939			564,939
Interest - residual receipts debt	102,253	106,545	97,402	-	42,309 862	209,660	-	-	209,660
Total Nonoperating Expenses	369,270	264,496	97,402		43,431	774,599			774,599
TOTAL EXPENSES	\$ 2,807,059 \$	421,650 \$	314,433	\$ 29,462	\$ 93,833 \$	3,666,437	\$ 346,956	\$ 523,869 \$	4,537,262
				5					

# SOLUTIONS FOR CHANGE, INC. CONSOLIDATED STATEMENT OF FUNCTIONAL EXPENSES FOR THE YEAR ENDED DECEMBER 31, 2017

	Program Services					Supporting Services											
	Solution For Change, Program	Inc.	Solutions Family Center, L.P.		olutions ms, LLC	_	Solutions East Vista Way, LP	C	Solutions hestnut, LLC		Total Program Services		Management and General	_	Fundraising		Total
Salaries and Related Expenses:	¢ 11442	15	¢ 22.000	¢	105,665	¢		\$		¢	1 272 090	¢	172 277	¢	82 500	¢	1,528,866
Salaries and wages Payroll taxes	\$ 1,144,3 89,6		\$ 23,000 4,000	\$	8,907	\$	-	Э	-	\$	1,272,980 102,517	\$	173,377 21,268	Ф	82,509 6,960	\$	1,528,800
Employee benefits	89,0 115,7		5,431		8,907 14,516		-		-		135,665		21,208 29,511		8,980 8,988		174,164
Total Salaries and Related Expenses	1,349,6		32,431		129,088	-				_	1,511,162	-	29,311	_	98,457		1,833,775
Nonsalary Related Expenses:					12,,000						1,011,102	_		_	, 10, 10,		1,000,770
Advertising	24,1	35	_		1,565		_		_		25,700		182		_		25,882
Automobile and truck	21,7		_		1,000		_		_		22,796		102		_		22,796
Cost of goods sold	21,7	-	_		81,077		_		_		81,077		_		_		81,077
Dues and subscriptions	20,1	22	_		84		_		_		20,206		_		_		20,206
Insurance	39,9		14,207		6,672		_		5,921		66,701		5,832		4,926		77,459
Interest	181,0		390		247		_		148		181,835				1,920		181,835
Meetings and seminars	11,3		-		9		_		-		11,400		17,100		_		28,500
Miscellaneous	4,9		-		-		_		16		4,936		871		-		5,807
Office expense	42,8		-		-		_		-		42,823		4,778		-		47,601
Other expense	11,7		-		-		-		-		11,735		-		-		11,735
Payroll processing	2,1		-		1,350		-		-		3,498		698		460		4,656
Postage and printing	1,8		-		-,		-		23		1,895		-		-		1,895
Professional fees	113,1		-		2,831		-		2,132		118,118		51,119		-		169,237
Property fees	,-	-	-		_,		-		_,				11,251		-		11,251
Rent	46,1	05	-		-		-		-		46,105		,		-		46,105
Repairs and maintenance	84,0		30,410		5,056		-		22,749		142,279		12,431		-		154,710
Special event expenses	- )-	_			-		-		-		-		-		16,935		16,935
Supplies	20,6	03	1,293		2,897		-		-		24,793		-		-		24,793
Taxes, licenses and fees	,	-	-		-		-		-		-		45,886		-		45,886
Telephone	50,2	06	15,409		1,296		-		-		66,911		5,723		-		72,634
Utilities and refuse removal	59,4	21	72,761		16,528		-		27,566		176,276		11,501		-		187,777
Total Nonsalary Related Expenses	735,3	56	134,470		120,703	_	-	_	58,555	_	1,049,084	_	167,372	_	22,321	_	1,238,777
Total Operating Expenses	2,084,9	99	166,901		249,791	_	-		58,555		2,560,246	_	391,528	_	120,778		3,072,552
Nonoperating Expenses:																	
Depreciation	295,2		157,951		68,452		-		41,818		563,512		-		-		563,512
Interest - residual receipts debt	105,7	77	106,545			_		_	862	_	213,184	_		_			213,184
Total Nonoperating Expenses	401,0	68	264,496		68,452	_	-		42,680	_	776,696	_	-	_	-		776,696
TOTAL EXPENSES	\$ 2,486,0	67	\$ 431,397	\$	318,243	\$	-	\$	101,235	\$	3,336,942	\$	391,528	\$	120,778	\$	3,849,248

# SOLUTIONS FOR CHANGE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

Cash Elener From One and in a Asticition		<u>2018</u>		<u>2017</u>
Cash Flows From Operating Activities: Change in net assets	\$	217,499	\$	1,586,963
Adjustments to reconcile change in net assets to	ψ	217,777	ψ	1,500,705
net cash provided by operating activities:				
Depreciation		564,939		563,512
Amortization of debt issuance costs		1,523		1,521
Gain on sale of property and equipment		1,525		(2,555)
Interest - residual receipts debt		209,660		213,184
Related party receivable - developer fee		(755,000)		(1,377,802)
Loan forgiveness		(755,000)		(1,377,802) (1,211,473)
Minority interest (excess) deficit of support and revenue		-		(1,211,475)
over expenses of subsidiary		(2,347)		(2,243)
Partnership loss (income)		(2,347)		(2,243)
(Increase) Decrease in:		109		(43)
Grants and other receivables		121,681		204,119
Pledges receivable		(7,840)		204,119 9,000
Prepaid expenses and other assets				9,000 13,078
Tenant trust funds		(356)		
		(22,806)		2,332
Tenant security deposits		(8,315)		7,508
Increase (Decrease) in:		(0(0,0,0,0))		106.260
Accounts payable		(86,800)		106,369
Accrued expenses		33,916		(6,662)
Deferred revenue		124,108		-
Interest payable		(4,277)		51,922
Tenant trust funds		22,199		(2,942)
Tenant security deposits	_	8,315	_	(7,508)
Net Cash Provided by Operating Activities		416,208	_	148,278
Cash Flows From Investing Activities:				
Proceeds from sale of property and equipment		-		12,885
Purchase of property and equipment		(315,528)		(1,166,711)
Related party receivables repayment		113,664		63,494
Deposits to restricted reserves, net		(40,333)		(42,967)
Partnership contributions and dispositions, net		-		(48,031)
Net Cash Used in Investing Activities		(242,197)		(1,181,330)
	_		_	

# (Continued)

# SOLUTIONS FOR CHANGE, INC. CONSOLIDATED STATEMENTS OF CASH FLOWS (CONTINUED) FOR THE YEARS ENDED DECEMBER 31, 2018 AND 2017

	<u>2018</u>	<u>2017</u>
Cash Flows From Financing Activities:		
Proceeds from notes payable	91,783	1,203,363
Payments on notes payable	(176,588)	(187,171)
Net Cash (Used in) Provided by Financing Activities	(84,805)	1,016,192
Net Increase (Decrease) in Cash and Cash Equivalents	89,206	(16,860)
Cash and Cash Equivalents at Beginning of Year	361,468	378,328
CASH AND CASH EQUIVALENTS AT END OF YEAR	\$ 450,674	\$ 361,468
Supplemental Disclosure of Cash Flow Information:		
Cash paid for interest, net of capitalized interest (Note 2)	\$ 196,651	\$ 124,425
Supplemental Disclosure of Noncash Investing Activities:		
Disposition of Solutions Escondido Boulevard 33, LP	\$	\$ (48,031)

# Note 1 - Organization:

The consolidated financial statements include the accounts of the following entities which are collectively referred to as the "Organization".

## Solutions for Change, Inc.

Solutions for Change, Inc. ("Solutions for Change"), was incorporated in the State of California on November 15, 1999. The mission of Solutions for Change is to solve family homelessness one family, one community at a time. Solutions for Change is supported primarily through donor contributions and grants.

#### Solutions Family Center, L.P.

Solutions Family Center, L.P. (the "Partnership") was formed as a limited partnership under the laws of the State of California on December 18, 2000. The Partnership was established for the purpose and intent of constructing and operating a rental housing project. The rental housing project was placed into service in November 2004 and is located in Vista, California. The project consists of 33 units. Solutions for Change is the General Partner and owns 99% of the Partnership.

#### Solutions Farms, LLC

Solutions Farms, LLC ("Solutions Farms") is an integral part of Solutions for Change. It functions as a laboratory for teaching important work values and preparing people for re-entry into the workforce. This is the social enterprise function; accomplishing a worthwhile social purpose while also being a functioning business. Solutions Farms raises hope, as well as produce. Solutions Farms is unique in many ways. It is an aquaponic farm where nutrient-rich water from fish culture is used to nourish produce, which in turn purifies the water so it can be returned to the fish. Everything is done within the controlled environment of a greenhouse. It is currently one of the largest aquaponic facilities in the West. Its sole member is Solutions for Change.

## Solutions Escondido Boulevard, LLC

Solutions Escondido Boulevard, LLC ("Escondido") was formed to serve as the managing general partner of one or more limited partnerships that own, operate and manage various multifamily affordable housing projects located in California. Its sole member is Solutions for Change.

Escondido has a .0095% interest in Solutions Escondido Boulevard 33 LP ("EB33") which has been recorded on the equity method. In addition, Escondido acquired land and incurred predevelopment costs that were acquired by EB33 in March 2017.

## SFC Weitzel, LLC

SFC Weitzel, LLC ("Weitzel") had a 99% interest in SFC Weitzel, LP. Weitzel was formed to serve as the managing general partner of one or more limited partnerships that own, operate and manage various multifamily affordable housing projects located in California. Its sole member is Solutions for Change. Effective April 28, 2017, SFC Weitzel, L.P. admitted a new unrelated partner and Weitzel now has a 0.01% interest in SFC Weitzel, L.P. SFC Weitzel, L.P. completed construction of a 32-unit apartment complex in Oceanside, CA in 2018.

## Note 1 - Organization: (Continued)

#### Solutions Chestnut, LLC

Solutions Chestnut, LLC ("Chestnut") was formed to serve as the managing general partner of one or more limited partnerships that own, operate and manage various multifamily affordable housing projects located in California. On December 26, 2014, Chestnut acquired a 16 unit apartment complex in the City of Carlsbad. Its sole member is Solutions for Change.

#### Solutions Vista Terrace, LLC

Solutions Vista Terrace, LLC ("Vista Terrace") has a 0.005% interest in SFC Vista Terrace, L.P., which has been recorded on the equity method. Its sole member is Solutions for Change.

#### Solutions Parkview, LLC

Solutions Parkview, LLC ("Parkview") has a .001% interest in Parkview San Marcos II, L.P., which has been recorded on the equity method. Its sole member is Solutions for Change.

#### Solutions EV, LLC

Solutions EV, LLC ("EV") has a 0.005% interest in EVW. EV was formed to serve as the managing general partner of one or more limited partnerships that own, operate and manage various multifamily affordable housing projects located in California. Its sole member is Solutions for Change.

#### Solutions East Vista Way, LP

Solutions East Vista Way, LP ("EVW") was formed as a limited partnership under the laws of the State of California on September 21, 2017. The Partnership was established for the purpose and intent of constructing and operating a rental housing project. EVW has a managing general partner, EV which has a .005% interest, a administration general partner, Kingdom EV, LLC which has a .005% interest and a limited partner, Solutions for Change which has a 99.99% interest.

#### Solutions for Change - Our Mission and our Model

The mission of Solutions for Change is to solve family homelessness – one family, one community at a time. With this goal, Solutions has pioneered an innovative and sustainable solution for homeless families in our community – an effort that has led more than 900 families and 2,400 children out of homelessness since 1999. The Solutions model is built on three pillars—Solutions University, Solutions Farms, and Solutions in the Community. Solutions University evaluates each family's needs, then addresses them through an individualized and holistic personal development engagement intended to permanently end dependency and improve wellbeing. Solutions Farms is a social enterprise that combines employment training for Solutions University residents while growing certified organic produce using cutting-edge aquaponics technology. The produce is supplied to local school districts where tens of thousands of school children consume the food. Meanwhile, Solutions in the Community is an intentional means to re-connect resident families to their communities of origin. Through opportunities of service and engagement, families develop healthy connections and relationships that provide a sense of belonging. Solutions in the Community is also a partnership to improve distressed areas through the development of affordable rental housing, community revitalization and renewal.

## Note 2 - Significant Accounting Policies:

#### **Consolidated Financial Statements**

The consolidated financial statements include the accounts of Solutions for Change, Inc., Solutions Family Center, L.P., Solutions Farms, LLC, Solutions Escondido Boulevard, LLC, SFC Weitzel, LLC, Solutions Chestnut, LLC, Solutions Vista Terrace, LLC, Solutions Parkview, LLC, Solutions EV, LLC and Solutions East Vista Way, LP which are collectively referred to as the "Organization". All material intercompany transactions have been eliminated in consolidation.

#### Accounting Method

The consolidated financial statements of the Organization have been prepared on the accrual basis of accounting which is in accordance with accounting principles generally accepted in the United States of America (U.S. GAAP) and, accordingly, reflect all significant receivables, payables, and other liabilities.

#### **Financial Statement Presentation**

Net assets, revenues, gains, and losses are classified based on the existence or absence of donor or grantorimposed restrictions. Accordingly, net assets and changes thereon are classified and reported as follows:

- Net Assets Without Donor Restrictions Net assets available for use in general operations and not subject to donor (or certain grantor) restrictions.
- Net Assets With Donor Restrictions Net assets subject to donor (or certain grantor) imposed restrictions. Some donor-imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. Donor-imposed restrictions are released when a restriction expires, that is, when the stipulated time has elapsed, when the stipulated purpose for which the resource was restricted has been fulfilled, or both.

## <u>Estimates</u>

The preparation of consolidated financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### Fair Value Measurements

Fair value accounting standards define fair value, establish a framework for measuring fair value, outline a fair value hierarchy based on inputs used to measure fair value and enhance disclosure requirements for fair value measurements. The fair value hierarchy distinguishes between market participant assumptions based on market data obtained from sources independent of the reporting entity (observable inputs that are classified within Level 1 or 2 of the hierarchy) and the reporting entity's own assumptions about market participant assumptions (unobservable inputs classified within Level 3 of the hierarchy). The Organization had no financial instruments at December 31, 2018 and 2017.

## Note 2 - Significant Accounting Policies: (Continued)

## Allowance for Doubtful Accounts

Bad debts are recognized on the allowance method based on historical experience and management's evaluation of outstanding receivables. Management believes that all grants and other receivables and pledges receivable were fully collectible; therefore, no allowance for doubtful grants and other receivables and pledges receivable was recorded at December 31, 2018 and 2017.

## **Inventory**

Inventory consists of operating supplies related to the operations of Solutions Farms. Inventory is valued at the lower cost (first-in, first-out) or net realizable value. Inventory totaling \$1,805 and \$3,525 is included in the prepaid expenses and other assets at December 31, 2018 and 2017, respectively.

## **Capitalization and Depreciation**

The Organization capitalizes all expenditures in excess of \$2,000 for property and equipment at cost, while donations of property and equipment are recorded at their estimated fair values. Such donations are reported as support without donor restrictions unless the donor has restricted the donated asset to a specific purpose. Assets donated with explicit restrictions regarding their use and contributions of cash that must be used to acquire property and equipment are reported as support with donor restrictions. Absent donor stipulations regarding how those donated assets must be maintained, the Organization reports expirations of donor restrictions when the donated or acquired assets are placed in service as instructed by the donor. The Organization reclassifies net assets with donor restrictions to net assets without donor restrictions at that time. Property and equipment is depreciated using the straight-line method over the estimated useful asset lives as follows:

Land improvements	20 years
Buildings and improvements	5 - 40 years
Machinery and equipment	5 - 7 years
Furniture and fixtures	7 - 10 years
Vehicles	5 years

Depreciation totaled \$564,939 and \$563,512 for the years ended December 31, 2018 and 2017, respectively.

Interest totaling \$-0- and \$7,011 has been capitalized and is included in construction-in-progress for the years ended December 31, 2018 and 2017, respectively.

Maintenance and repairs are charged to operations as incurred. Upon sale or disposition of property and equipment, the asset account is relieved of the cost and the accumulated depreciation account is charged with depreciation taken prior to the sale and any resultant gain or loss is then recorded as income or expense.

#### Note 2 - Significant Accounting Policies: (Continued)

#### **Impairment of Real Estate**

The Organization reviews its property and equipment for impairment whenever events or changes in circumstances indicate that the carrying value of such property may not be recoverable. Recoverability is measured by a comparison of the carrying amount of the real estate to the future net undiscounted cash flows expected to be generated by the rental property including any estimated proceeds from the eventual disposition of the real estate. If the real estate is considered to be impaired, the impairment to be recognized is measured at the amount by which the carrying amount of real estate exceeds the fair value of such property. There were no impairment losses recognized in 2018 and 2017.

#### **Investments in Limited Partnerships**

Solutions for Change is the sole member of limited liability companies that own a general partner interest in limited partnerships. These ownership interests range from .005% to .01%. and are accounted for on the equity method.

#### **Compensated Absences**

Accumulated unpaid vacation totaling \$56,905 and \$36,063 at December 31, 2018 and 2017, respectively, is accrued as earned and included in accrued expenses.

#### **Tenant Trust Funds**

Tenant trust funds represent amounts held on behalf of tenants. In accordance with the funding agreement, the Partnership holds 10% of the tenant rent in trust for tenants as a "set aside" to be used for rental of permanent housing when the tenant successfully completes the program. The Partnership also maintains savings accounts for program participants. Tenant trust funds consist of the following at December 31:

	<u>2018</u>			<u>2017</u>
Client savings funds Set aside funds	\$	69,534 -	\$	46,728 607
	\$	69,534	\$	47,335

## **Tenant Security Deposits**

Tenant security deposits are restricted to the extent of the tenant security deposit liability totaling \$49,775 and \$41,460 at December 31, 2018 and 2017, respectively.

#### **Debt Issuance Costs**

Debt issuance costs are incurred in order to obtain permanent financing. Debt issuance costs are amortized on a straight-line basis over the term of the related loan, which approximates the interest method. Unamortized deferred financing costs are presented as a direct reduction from the carrying value of the related obligation to which such costs relate. Amortization of debt issuance costs is reported as a component of interest expense and totaled \$1,523 and \$1,521 for the years ended December 31, 2018 and 2017, respectively.

## Note 2 - Significant Accounting Policies: (Continued)

#### **Revenue Recognition**

Contributions are recognized when the donor makes a promise to give to the Organization that is in substance, unconditional. Contributions that are restricted by the donor are reported as increases in net assets without donor restrictions if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in net assets with donor restrictions depending on the nature of the restrictions. When a restriction expires, net assets with donor restrictions are reclassified to net assets without donor restrictions. Contributions to be received in future periods are discounted at an appropriate discount rate. Amortization of discounts is recorded as additional contribution revenue in accordance with donor-imposed restrictions, if any, on the contributions.

Grant and contract revenue is recognized in the period in which the related work is performed in accordance with the terms of the grant or contract. Grants and contracts receivable are recorded when revenue earned under a grant or contract exceeds the cash received. Deferred revenue is recorded when cash received under a grant or contract exceeds the revenue earned. Deferred revenue totaled \$124,108 and \$-0- at December 31, 2018 and 2017, respectively.

Rental income is recognized for apartment rents as it accrues. Advance receipts of rental income are deferred or classified as liabilities until earned.

#### Net Assets Without Donor Restriction

The Organization's net assets without donor restriction include depreciation on property and equipment, amortization of capitalized costs and accrued interest on loans for which the interest may only be paid from residual receipts. The amounts included in the net assets without donor restrictions are as follows at December 31:

	<u>2018</u>	<u>2017</u>
Accumulated depreciation Interest payable – residual receipts Accumulated amortization of debt issuance costs	\$ 4,805,275 2,201,887 6,324	\$ 4,240,336 1,972,169 4,801
Accumulated amortization of debt issuance costs	\$ 7,013,486	\$ 6,217,306

## **Donated Services and Materials**

The Organization utilizes the services of many volunteers throughout the year. This contribution of services by the volunteers is not recognized in the consolidated financial statements unless the services received (a) create or enhance nonfinancial assets or (b) require specialized skills which are provided by individuals possessing those skills and would typically need to be purchased if not provided by donation. The donated services for the years ended December 31, 2018 and 2017, did not meet the requirements above, therefore no amounts were recognized in the consolidated financial statements.

The Organization received in-kind contributions of auction items for its special event totaling \$115,077 and \$-0- for the years ended December 31, 2018 and 2017, respectively, which have been recorded as special event revenue and special event expenses in the consolidated statements of activities.

# Note 2 - Significant Accounting Policies: (Continued)

## **Functional Allocation of Expenses**

The consolidated statements of functional expenses present expenses by function and natural classification. Expenses directly attributable to a specific functional area are reported as expenses of those functional areas. A portion of expenses that benefit multiple functional areas have been allocated between programs and supporting services based on a cost allocation plan that allocates costs based on the proportion of full-time employee equivalents, space utilization and estimates made by the Organization's management.

# **Income Taxes**

Solutions for Change is a public charity and is exempt from income taxes under Section 501(c)(3) of the Internal Revenue Code and Section 23701(d) of the California Revenue and Taxation Code. Solutions for Change believes that it has appropriate support for any tax positions taken, and as such, does not have any uncertain tax positions that are material to the consolidated financial statements. Solutions for Change is not a private foundation.

No provision or benefit for income taxes for the Limited Liability Companies and Limited Partnerships have been included in these consolidated financial statements since taxable income (loss) passes through to, and is reportable by, the Member/Partners individually.

Solutions for Change's Return of Organization Exempt from Income Tax, Partnership and LLC tax returns for the years ended December 31, 2018, 2017, 2016, and 2015 are subject to examination by the Internal Revenue Service and State taxing authorities, generally three to four years after the returns were filed.

## **Concentration of Credit Risk**

The Organization maintains its cash in bank deposit accounts which, at times, may exceed federally insured limits. The Organization has not experienced any losses in such accounts. The Organization believes it is not exposed to any significant credit risk on cash and cash equivalents.

## Cash and Cash Equivalents

For purposes of the consolidated statements of cash flows, the Organization considers all highly liquid investment instruments purchased with a maturity of three months or less to be cash equivalents.

## Accounting Pronouncements Adopted

In August 2016, the FASB issued ASU 2016-14, "Presentation of Financial Statements of Not-for-Profit Entities" (Topic 958). The ASU amends the current reporting model for nonprofit organizations and enhances their required disclosures. The major changes that affected the Organization's consolidated financial statements include: (a) requiring the presentation of only two classes of net assets now entitled "net assets without donor restrictions" and "net assets with donor restrictions", (b) requiring that all nonprofits present an analysis of expenses by function and nature in either the statement of activities, a separate statement, or in the notes and disclose a summary of the allocation methods used to allocate costs, (c) requiring the disclosure of quantitative and qualitative information regarding liquidity and availability of resources, (d) modifying other financial statement reporting requirements and disclosures intended to increase the usefulness of nonprofit financial statements. The Organization has adopted this ASU as of and for the year ended December 31, 2018. The adoption had no effect on the 2017 consolidated financial statements.

#### Note 2 - Significant Accounting Policies: (Continued)

#### Subsequent Events

In preparing these consolidated financial statements, the Organization has evaluated events and transactions for potential recognition or disclosure through September 10, 2019, the date the consolidated financial statements were available to be issued, and concluded that there were no events or transactions that needed to be disclosed, except as disclosed in Note 13.

## **Reclassification**

The Organization has reclassified certain prior year information to conform with the current year presentation.

## Note 3 - Liquidity and Availability:

The Organization regularly monitors the availability of resources required to meet its operating needs and other contractual commitments. The Organization considers contributions without donor restrictions and contributions with donor restrictions for use in current programs which are ongoing, major, and central to its annual operations to be available to meet cash needs for general expenditures. For purposes of analyzing resources available to meet general expenditures over a 12-month period, the Organization considers all expenditures related to its ongoing programs as well as the conduct of services undertaken to support those activities to be general expenditures.

Financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year, are comprised of the following:

Financial assets at year-end:	
Cash and cash equivalents	\$ 450,674
Grant and other receivables	95,128
Pledges receivable	23,840
Pledges receivable subject to the passage of time	 (7,840)
Financial assets available to meet cash needs for general	
expenditures within one year	\$ 561,802

In addition, the Organization operates with a balanced budget and anticipates collecting sufficient revenue to cover general expenditures.

#### Note 4 - Pledges Receivable:

Pledges receivable consist of the following at December 31:

	<u>2018</u>		
Pledges due in less than one year	\$ 16,000	\$	8,000
Pledges due in one to five years	7,840		8,000
Total Pledges Receivable	\$ 23,840	\$	16,000

The Organization has received a pledge for which payments are contingent on the progress of developing new software that has not been recorded totaling \$480,000 at December 31, 2018. This pledge will be recorded as contribution revenue when the conditions for payment are met.

# **Note 5 - Related Party Receivables:**

Related party receivables consist of the following at December 31:

The note receivable, which originated on July 1, 2012 and was amended effective April 11, 2013, from SFC Vista Terrace, L.P., in the original amount of \$400,000 bears interest at 3% per annum. Principal and interest are payable from residual receipts, as defined in the agreement, calculated annually. Principal and accrued interest are due July 1, 2067. Secured by a deed of trust. Accrued interest totaled \$65,490 and \$53,490 at December 31, 2018 and 2017, respectively, and is included in the receivable. In addition, \$73,081 was advanced	<u>2018</u>	<u>2017</u>
which is noninterest bearing, payable from residual receipts.	\$ 538,571	\$ 526,571
The note receivable, which originated on October 12, 2017, from Solutions Escondido Boulevard 33. L.P., in the original amount of \$80,000. The note is noninterest bearing. Principal and interest are payable from residual receipts, as defined in the agreement, calculated annually. Principal is due October 11, 2072. Secured by a deed of trust.	88,000	88,000
	00,000	88,000
Developer fee receivable from SFC Vista Terrace, L.P. in the original amount of \$612,000. The developer fee is paid from Limited Partner capital installments with any unpaid amounts payable from available cash flow. Interest is accrued at 4% compounded annually. Accrued interest totaled \$960 and \$12,506 at December 31, 2018 and 2017,		
respectively, and is included in the receivable.	7,355	128,019
Developer fee receivable from Solutions Escondido Boulevard 33, L.P. in the original amount of \$1,289,802. The developer fee will be paid from limited partner capital installments with any unpaid amounts	1.10/.000	1 201 005
payable from available cash flow.	1,196,802	1,201,802
Developer fee receivable from SFC Weitzel, L.P. in the original amount of \$755,000 (net of amount due to consultant of \$755,000). The developer fee is paid from Limited Partner capital installments		
with any unpaid amounts payable from available cash flow.	755,000 \$ 2,585,728	\$ 1,944,392
	\$ 2,000,720	\$ 1,711,572

In addition, current related party receivables totaling \$79,106 and \$9,913 at December 31, 2018 and 2017, respectively, are included in grants and other receivables.

## Note 6 - Restricted Reserves:

According to the partnership, loan and other regulatory agreements, the Partnership and Organization are required to maintain the following reserves:

# **Operating Reserve**

The Partnership is required to fund an operating reserve up to the amount of \$89,200. There is no annual funding requirement for this reserve. The operating reserve balance totaled \$89,200 and \$89,200 at December 31, 2018 and 2017, respectively.

## **Replacement Reserves**

The Partnership is required to fund a replacement reserve in the initial amount of \$20,000 in accordance with the regulatory agreement with the City of Vista. In accordance with the operating budget approved by the Department of Housing and Community Development, the Partnership was required to fund a replacement reserve of \$16,386 annually from March 24, 2005, through April 8, 2014. Beginning April 8, 2014, the Partnership is required to fund a replacement reserve of \$19,800 annually. The replacement reserve balance totaled \$118,950 and \$99,150 at December 31, 2018 and 2017, respectively.

The Organization is required to maintain replacement reserve accounts for each property obtained through Neighborhood Stabilization Program and HOME Investment Partnership Program funding. These amounts vary by property and must be funded annually beginning two months subsequent to the completion of rehabilitation. The replacement reserve balance totaled \$154,294 and \$133,761 at December 31, 2018 and 2017, respectively.

# Note 7 - Investment in Partnerships:

Solutions for Change is the sole member of three limited liability companies. The limited liability companies own general partner interests in partnerships that they account for on the equity method, which are their entire assets and liabilities. The following are the balances in the limited liability companies' partnership capital accounts of the partnerships at December 31:

	<u>2018</u>			2017	
<u>Investment in Partnerships</u>					
Parkview San Marcos II, L.P. (.001%)	\$	78	\$	82	
Solutions Escondido Boulevard 33, L.P. (.0095%)		19		62	
Total Investment in Partnerships	\$	97	\$	144	
<u>Share of Deficiency in Partnerships</u>					
SFC Vista Terrace, L.P. (.005%)	\$	(107)	\$	(96)	
SFC Weitzel, L.P. (.01%)		(1,608)		(1,557)	
Total Share of Deficiency in Partnerships	\$	(1,715)	\$	(1,653)	

# Note 7 - Investment in Partnerships: (Continued)

Solutions for Change provided development and management services to the partnerships for which it earned the following amounts for the years ended December 31:

	2018					
	Management/	Other	Developer			
	Admin Fees	Services	Fees			
SFC Vista Terrace, L.P. Parkview San Marcos II, L.P. Solutions Escondido Boulevard, L.P. SFC Weitzel, L.P.	\$ 58,248 4,369 15,000 25,000	\$ 72,468 4,533 	\$ - - 755,000			
	\$ 102,617	\$ 77,001	\$ 755,000			
	Management/ Admin Fees	2017 Other Services	Developer Fees			
SFC Vista Terrace, L.P. Parkview San Marcos II, L.P. Solutions Escondido Boulevard 33, L.P.	\$ 23,040 4,235 \$ 27,275	\$ 71,964 3,827 \$ 75,791	\$ <u>-</u> <u>1,289,802</u> \$ <u>1,289,802</u>			
Note 8 - Property and Equipment:						
Property and equipment consist of the following at D	ecember 31:					
		<u>2018</u>	<u>2017</u>			
Land Land improvements Buildings and improvements Construction-in-progress Machinery and equipment Furniture and fixtures Vehicles		$ \begin{array}{cccccccccccccccccccccccccccccccccccc$	\$ 5,040,017 356,395 14,619,371 57,207 242,849 144,615 115,214			
Subtotal Less: Accumulated depreciation		20,862,648 (4,805,275)	20,575,668 (4,240,336)			
Property and Equipment, Net		\$ 16,057,373	\$ 16,335,332			
Toporty and Equipmont, Not		Ψ 10,007,075	φ 10,555,552			

# Note 9 - Notes Payable:

Notes payable consist of the following at December 31:	2010	2017
Solutions for Change, Inc. The loan payable, which originated September 24, 2009, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$357,762. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of September 24, 2024. Secured by a deed of trust.	\$ <u>2018</u> 349,954	\$ <u>2017</u> 350,795
The loan payable, which originated November 16, 2009, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$79,156. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of November 16, 2024. Secured by a deed of trust.	78,914	78,914
The loan payable, which originated September 3, 2009, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$301,084. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of September 3, 2024. Secured by a deed of trust.	290,825	292,961
The loan payable, which originated February 3, 2010, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$461,369. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of February 3, 2025. Secured by a deed of trust.	456,518	456,518
The loan payable, which originated February 26, 2010, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$132,704. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of February 26, 2025. Secured by a deed of trust.	128,643	129,342
The loan payable, which originated January 7, 2010, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$286,010. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of January 7, 2025. Secured by a deed of trust.	277,018	277,736

# Note 9 - Notes Payable: (Continued)

<u> </u>	<u>20</u>	18	2017
Solutions for Change, Inc. (Continued) The loan payable, which originated August 4, 2010, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$332,847. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of August 4, 2025. Secured by a deed of trust.	\$ 32	3,095	\$ 323,095
The loan payable, which originated July 22, 2010, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$392,272. The loan is noninterest bearing. In the event that all terms and obligations of the regulatory agreement have been met, the loan will be forgiven at the maturity date of July 22, 2025. Secured by a deed of trust.	37	3,712	374,031
The loan payable, which originated April 13, 2011, is held by the County of San Diego Department of Housing and Community Development in the original amount of \$3,421,452. The loan bears interest at 3% per annum. Principal and accrued interest are payable from residual receipts (50%) from the Primrose property with the remaining residual receipts (50%) to be held in a segregated operating reserve account. Principal and accrued interest are due April 1, 2066. Secured by a deed of trust. Accrued interest totaled \$740,336 and \$638,082 at December 31, 2018 and 2017, respectively.	3,40	8,032	3,408,032
The loan payable, which originated April 1, 2011, is held by the Clearinghouse Community Development Financial Institution in the original amount of \$1,100,000. Principal and accrued interest are payable in monthly installments of \$6,419 including interest at 5.75% beginning March 1, 2012. Principal and accrued interest are due May 1, 2021. Secured by a deed of trust. Accrued interest totaled \$4,301 and \$3,090 at December 31, 2018 and 2017, respectively.	91	0,048	934,142
The loan payable, which originated on October 23, 2012, is held by Veritas Services LLC in the original amount of \$120,000. Payable in monthly interest only payments at 8.5%. Principal and accrued interest were due November 1, 2014, but payment has not been required. Secured by a deed of trust. Accrued interest totaled \$-0- and \$-0- at December 31, 2018 and 2017, respectively.	12	.0,000	120,000

# Note 9 - Notes Payable: (Continued)

(ote ) - Hotes I ayable. (Continueu)	2018	2017
Solutions for Change, Inc. (Continued) The loan payable, which originated November 1, 2014, is held by Veritas Service in the original amount of \$185,000. Interest is accrued at 10.5% per annum, and payable in monthly installments of \$1,619. Principal and accrued interest are due October 1, 2019. Secured by a deed of trust. Accrued interest totaled \$-0- and \$-0- at December 31, 2018 and 2017, respectively.	\$ 185,000	\$ <u>185,000</u>
The loan payable, which originated September 10, 2014, is held by Silvergate Bank in the original amount of \$185,000. Principal and accrued interest are payable in monthly installments of \$966 including interest at 4.69%. Principal and accrued interest are due October 5, 2019. Secured by a deed of trust. Accrued interest totaled \$580 and \$569 at December 31, 2018 and 2017, respectively.	171,300	174,659
The loan payable, which originated October 23, 2015, is held by Local Initiatives Support Corporation in the original amount of \$600,000. Interest is accrued at 6.0% per annum, and payable in monthly installments of \$3,000. Principal of \$150,000 is due December 1, 2016 and 2017, with the balance of the principal and accrued interest due November 1, 2018. Secured by a deed of trust. Accrued interest totaled \$6,000 and \$42,000 at December 31, 2018 and 2017, respectively.	600,000	600,000
The loan payable, which was assumed January 30, 2017, originated March 23, 2010, is held by the City of Oceanside in the original amount of \$154,000. Interest is accrued at 3.0% per annum, payments deferred for 15 years and then amortized over 35 years. In the event that all terms and obligations of the regulatory agreement have been met, the loan and interest will be forgiven at January 30, 2032. Secured by a deed of trust. Accrued interest totaled \$8,619 and \$4,620 at December 31, 2018 and 2017, respectively.	152,324	154,000
The loan payable, which was assumed January 30, 2017, originated May 11, 2010, is held by the City of Oceanside in the original amount of \$70,708. Interest is accrued at 3.0% per annum, payments deferred for 15 years. Thereafter, payment of principal and interest is due and payable in full on June 1, 2050. In the event that all terms and obligations of the regulatory agreement have been met, the loan and interest will be forgiven. Secured by a deed of trust. Accrued interest totaled \$3,896 and \$1,944 at December 31, 2018 and 2017,		
respectively.	68,855	70,708

# Note 9 - Notes Payable: (Continued)

Note 9 - Notes Payable: (Continued)		
<b>Solutions for Change, Inc. (Continued)</b> The loan payable, which was assumed January 30, 2017, originated March 23, 2010, is held by the City of Oceanside in the original amount of \$309,000. Interest is accrued at 3.0% per annum, payments deferred for 15 years and then amortized over 35 years. In the event that all terms and obligations of the regulatory agreement have been met, the loan and interest will be forgiven at January 30, 2032. Secured by a deed of trust. Accrued interest totaled \$17,294 and \$8,498 at	<u>2018</u>	<u>2017</u>
December 31, 2018 and 2017, respectively. The loan payable, which was assumed January 30, 2017, originated May 11, 2010, is held by the City of Oceanside in the original amount of \$50,684. Interest is accrued at 3.0% per annum, payments deferred for 15 years. Thereafter, payment of principal and interest is due and payable in full on June 1, 2050. In the event that all terms and obligations of the regulatory agreement have been met, the loan and interest will be forgiven. Secured by a deed of trust. Accrued interest totaled \$2,793 and \$1,394 at December 31, 2018 and 2017, respectively.	\$ 305,637 49,356	\$ 309,000 50,684
The loan payable, which was assumed January 30, 2017, originated October 21, 2009, is held by the City of Oceanside in the original amount of \$203,571. Interest is accrued at 3.0% per annum, payments deferred for 15 years and then amortized over 35 years. In the event that all terms and obligations of the regulatory agreement have been met, the loan and interest will be forgiven at January 30, 2032. Secured by a deed of trust. Accrued interest totaled \$11,060 and \$5,598 at December 31, 2018 and 2017, respectively.	195,459	203,571
The loan payable, which was assumed January 30, 2017, originated January 14, 2010, is held by the City of Oceanside in the original amount of \$58,650. Interest is accrued at 3.0% per annum, payments deferred for 15 years. Thereafter, payment of principal and interest is due and payable in full on February 1, 2050. In the event that all terms and obligations of the regulatory agreement have been met, the loan and interest will be forgiven. Secured by a deed of trust. Accrued interest totaled \$3,322 and \$1,613 at December 31, 2018 and 2017, respectively.	56,947	58,650

#### Note 9 - Notes Payable: (Continued)

	<u>2018</u>	2017
Solutions for Change, Inc. (Continued)		
The note payable, which originated on May 15, 2017, is held by		
Kingdom Development, Inc. in the original amount of \$75,000.		
Interest is accrued at 7.0% per annum. Principal and interest are due		
January 15, 2019. Unsecured. Accrued interest totaled \$7,875 and		
\$2,625 at December 31, 2018 and 2017, respectively.	\$ 75,000	\$ 75,000
The note payable, which originated on October 31, 2017, is held by		
Kingdom Development, Inc. in the original amount of \$144,423.		
Interest is accrued at 7.0% per annum. Principal and interest are due		
March 1, 2018. Secured by a deed of trust. Accrued interest totaled		
\$-0- and \$1,685 at December 31, 2018 and 2017, respectively.	-	144,423
The note payable which originated April 26, 2018 is held by Solutions		
Escondido Boulevard 33, L.P. in the original amount of \$91,783.		
Interest is accrued at 1% compounded annually. Secured by a deed of		
trust. Accrued interest totaled \$612 and \$-0- at December 31, 2018 and		
2017, respectively.	 91,783	 _
Total Solutions for Change, Inc.	8,668,420	8,771,261
Less: Unamortized debt issuance costs	 (494)	 (1,154)
Total Solutions for Change, Net	 8,667,926	 8,770,107

# Solutions Family Center, L.P.

The mortgage note, which was originated on March 8, 2005, is held by the California Department of Housing and Community Development in the original amount of \$2,044,512. The note bears interest at 3% per annum. Payments in the amount of forty-two hundredths of one percent (.42%) per annum on the unpaid principal balance of the loan are payable beginning December 31, 2005 and continuing annually thereafter up to the twenty-ninth anniversary of the interest payment date. Commencing on the thirtieth (30th) anniversary of the interest payment date and continuing annually thereafter, payments shall equal the lesser of (1) the full amount of interest accruing on the unpaid principal balance during the year, or (2) the amount determined by the lender as to be necessary to cover the costs of continued monitoring of the compliance requirements under the loan. In addition, the note may require additional payments from net cash flow under the terms of the regulatory agreement. The note is due March 2060. Secured by a deed of trust. Accrued interest totaled \$726,906 and \$674,157 at December 31, 2017 and 2016, respectively, and the required interest payments totaled \$8,587 for each of the years ended December 31, 2018 and 2017, respectively.

(Continued)

2,044,512

2,044,512

# Note 9 - Notes Payable: (Continued)

<u>2018</u>	<u>2017</u>
\$ 957,000	\$ 957,000
550.000	550,000
375,100	375,100
,	,
176,700	176,700
4,103,312	4,103,312
	2018 \$ 957,000 550,000 375,100 <u>176,700</u> <u>4,103,312</u>

500,000

-

(Continued)

deed of trust. August 1, 2018.

The loan was consolidated and refinanced on

# Note 9 - Notes Payable: (Continued)

	<u>2018</u>	2017
Solutions Farms, LLC (Continued)		
The loan payable, which was originated on December 2, 2016, was		
held by Alliance Healthcare Foundation in the original amount of		
\$255,572. The loan was noninterest bearing until July 1, 2018 after		
which interest accrued at 4.0% per annum. Payments of monthly		
principal and interest of \$2,238 were due beginning August 1, 2018.		
Secured by the assets of Solutions Farms. The loan was consolidated		055 570
and refinanced on August 1, 2018	-	255,572
The loan payable, which was originated on August 1, 2018, is held by		
Alliance Healthcare Foundation in the original amount of \$755,572.		
The loan is noninterest bearing until April 1, 2020 after which interest		
accrues at 4.0% per annum and is payable monthly. Monthly principal		
payments of \$3,668 are due beginning September 1, 2020. The loan is		
due August 1, 2050. Secured by a deed of trust.	755,572	
Total Solutions Farms, LLC	755,572	755,572
Solutions Chestnut, LLC		
The loan payable, which originated December 24, 2014, is held by the		
City of Carlsbad in the original amount of \$2,646,000. The loan is		
noninterest bearing for the first five years, after which interest will		
accrue at 3.0% per annum. Beginning on January 1, 2020 and annually		
thereafter, payments equal to 70% of residual receipts. Principal and		
accrued interest are due on December 24, 2074. Secured by a deed of		
trust.	\$ 2,646,000	\$ 2,646,000
Total Solutions Chestnut, LLC	2,646,000	2,646,000
Less: Unamortized debt issuance costs	(790)	(1,653)
Total Solutions Chestnut, LLC, Net	2,645,210	2,644,347
Total Notes Payable, Net	16,172,020	16,273,338
Less: Current Portion	(1,180,959)	(916,868)
Notes Payable, Long-Term, Net	<u>\$ 14,991,061</u>	\$ 15,356,470

Debt issuance costs total \$7,608, less accumulated amortization of \$6,324 and \$4,801 at December 31, 2018 and 2017, respectively.

The future principal payments on the notes payable are as follows:

Years Ended December 31	-	Solutions for Change, Inc.	lutions Family Center, L.P.	Sol	utions Farms, LLC	0	Solutions hestnut, LLC	 Total
2019	\$	1,180,959	\$ -	\$	-	\$	-	\$ 1,180,959
2020		27,117	-		14,672		-	41,789
2021		853,272	176,700		44,016		-	1,073,988
2022		-	-		44,016		-	44,016
2023		-	-		44,016		-	44,016
Thereafter		6,607,072	3,926,612		608,852		2,646,000	13,788,536
Total	\$	8,668,420	\$ 4,103,312	\$	755,572	\$	2,646,000	\$ 16,173,304

#### Note 10 - Net Assets With Donor Restrictions:

Net assets with donor restrictions are available for the following purposes at December 31:

		<u>2018</u>		<u>2017</u>
Subject to Expenditure for Specified Purpose:	Φ	140.150	ሰ	07 207
Solutions for Change - Program services Subject to the Passage of Time:	\$	140,156	\$	87,297
Pledges receivable - Operations		23,840		16,000
Total Net Assets with Donor Restrictions	\$	163,996	\$	103,297

Net assets released from donor restrictions by incurring expenses satisfying the restricted purpose or by the occurrence of the passage of time or other events specified by the donors are as follows for the years ended December 31:

	<u>2018</u>	<u>2017</u>
<b>Purpose Restrictions Accomplished:</b> Program services Total Net Assets Released From Restrictions	\$ 82,141 82,141	\$ 199,506 199,506

#### Note 11 - Contingencies:

#### Loan Agreements

The Partnership entered into loan agreements with several agencies for the purpose of building and maintaining the tenant housing facilities. These agreements specify requirements for the building maintenance. The loans will be forgiven at the end of the loan term if all requirements have been met. In the event that the Partnership does not comply with the agreement, sells the property, or desists using the facility for its original intended purposes, these notes may be called.

#### **Grant Agreement**

Chestnut received a grant totaling \$454,000 from the City of Carlsbad on December 24, 2014. Funds were used for the acquisition the property located at 945 Chestnut Avenue. The grant requires that seven (7) low income restricted units for affordable housing purposes for homeless families be maintained for no less than fifty-five (55) years from the date of acquisition. The grant funds shall be reimbursed to the City of Carlsbad in full upon (1) the date the property is first sold or transferred without prior written approval of the City Council, or, (2) upon failure of Chestnut to operate affordable housing for low income households on the property as stated above.

#### Note 12- Commitments:

#### 403(b) Pension Plan

The Organization sponsors a 403(b) pension plan covering substantially all of its employees. Each employee's total contribution may not exceed the maximum allowable under current regulations. The Organization matches the first 2% of eligible compensation contributed by the employee. The Organization also pays all administrative costs of this plan. All beneficiaries of the 403(b) plan are responsible for their own plan investment decisions. Matching contributions under this plan totaled \$6,188 and \$4,348 for the years ended December 31, 2018 and 2017, respectively.

#### Leases

#### **Office Space**

In 2004, the Organization began occupying approximately 7,200 square feet of donated office space at the Center's facility located at 702 West California Avenue, Vista, California. Estimated fair market value of the donated facilities in 2017 and 2016 was \$129,600. Due to the elimination of intercompany transactions during the consolidation process, the rent accrual and expense are not reflected in the consolidated financial statements.

#### **Vehicles**

The Organization leases a vehicle under a three-year lease agreement beginning April 2016, with a monthly payment of \$331. Rent expense totaled \$3,962 and \$3,962 for the years ended December 31, 2018 and 2017, respectively. The Organization entered into a lease for a vehicle under a three-year lease agreement beginning December 31, 2017, with a monthly payment of \$468. Rent expense totaled \$6,615 and \$-0- for the years ended December 31, 2018 and 2017, respectively.

The following is a schedule of future minimum payments related to the leases:

Years Ended December 31	
December 51	
2019	\$ 6,606
2020	5,616
Total	\$ 12,222

#### **Contracts**

The Organization has an employment contract with the President, which provides a base salary plus an annual bonus based on performance and not to exceed 20% of the current salary. The contract is renewable annually.

#### Note 13 - Subsequent Events:

In April 2019, Solutions East Vista Way, L.P. purchased additional properties in Vista and acquired additional funding for campus expansion of Solutions for Change, Inc.

# SOLUTIONS FOR CHANGE, INC. SUPPLEMENTARY CONSOLIDATING SCHEDULE OF FINANCIAL POSITION DECEMBER 31, 2018

#### ASSETS

		Solutions		Solutions			
	Solutions For	Family	Solutions	East Vista	Solutions		
	Change, Inc.	Center, L.P.	Farms, LLC	Way, LP	Chestnut, LLC	Eliminations	Consolidated
Current Assets:							
Cash and cash equivalents	\$ 369,990	\$ 1,143	\$ 3,243	\$ 58,836	\$ 17,462	\$ -	\$ 450,674
Grants and other receivables	86,640	-	8,488	-	-	-	95,128
Intercompany receivables	1,053,487	-	-	-	325,970	(1,379,457)	-
Pledges receivable	16,000	-	-	-	-	-	16,000
Prepaid expenses and other assets	2,344	-	6,120	-	3,589	-	12,053
Tenant trust funds	69,534	-	-	-	-	-	69,534
Tenant security deposits	27,722	6,233		-	15,820		49,775
Total Current Assets	1,625,717	7,376	17,851	58,836	362,841	(1,379,457)	693,164
Noncurrent Assets:							
Investment in subsidiary	(1,173,830)	-	-	-		1,173,830	-
Pledges receivable	7,840	-	-	-		-	7,840
Related party receivables	2,585,728	-	-	-		-	2,585,728
Restricted reserves	154,294	208,150	-	-		-	362,444
Investment in partnerships	97	-	-	-		-	97
Property and equipment, net	7,657,655	4,121,541	1,106,260	203,080	2,968,837		16,057,373
Total Noncurrent Assets	9,231,784	4,329,691	1,106,260	203,080	2,968,837	1,173,830	19,013,482
TOTAL ASSETS	\$ 10,857,501	\$ 4,337,067	\$ 1,124,111	\$ 261,916	\$ 3,331,678	\$ (205,627)	\$ 19,706,646

# SOLUTIONS FOR CHANGE, INC. SUPPLEMENTARY CONSOLIDATING SCHEDULE OF FINANCIAL POSITION (CONTINUED) DECEMBER 31, 2018

	Solutions For	Solutions For Family S			Solutions	Solutions Solutions East Vista			Solutions				
	Change, Inc.	(	Center, L.P.		Farms, LLC		Way, LP	0	Chestnut, LLC		Eliminations	С	onsolidated
<u>-</u> Current Liabilities:							•						
Accounts payable	8 86,466	\$	4,115	\$	5,266	\$	18,889	\$	2,785	\$	- 3	\$	117,521
Accrued expenses	125,494		-		4,203		-				-		129,697
Deferred revenue	124,108		-		-		-		-		-		124,108
Interest payable	11,493		-		12,456		-				-		23,949
Intercompany payables	383,970		-		722,926		271,813		748		(1,379,457)		-
Tenant trust funds	69,534		-		-		-				-		69,534
Tenant security deposits	27,722		6,233		-		-		15,820		-		49,775
Current portion of notes payable	1,180,959		-		-	_	-	_			-		1,180,959
Total Current Liabilities	2,009,746		10,348	-	744,851	-	290,702	-	19,353		(1,379,457)		1,695,543
Noncurrent Liabilities:													
Share of deficiency in partnerships	1,715		-		-		-		-		-		1,715
Notes payable, net	7,486,967		4,103,312		755,572		-		2,645,210		-		14,991,061
Interest payable	795,194		1,406,693	_	-	_		_			-		2,201,887
Total Noncurrent Liabilities	8,283,876	_	5,510,005	-	755,572	-	-	-	2,645,210		-		17,194,663
Total Liabilities	10,293,622	. <u> </u>	5,520,353	-	1,500,423	_	290,702	-	2,664,563	-	(1,379,457)		18,890,206
Minority Interest in Subsidiary		· _	-	-	-	_		-		-	(7,802)		(7,802)
<u>Net Assets (Deficit):</u>													
Without donor restrictions	399,883		(1,183,286)		(376,312)		(28,786)		667,115		1,181,632		660,246
With donor restrictions	163,996	_	-		-	_		_					163,996
Total Net Assets (Deficit)	563,879	_	(1,183,286)	-	(376,312)	-	(28,786)	-	667,115		1,181,632		824,242
TOTAL LIABILITIES AND NET ASSETS	6 10,857,501	\$	4,337,067	\$	1,124,111	\$	261,916	\$	3,331,678	\$	(205,627)	\$	19,706,646

#### LIABILITIES AND NET ASSETS

# SOLUTIONS FOR CHANGE, INC. SUPPLEMENTARY CONSOLIDATING SCHEDULE OF FINANCIAL POSITION DECEMBER 31, 2017

	Solutions For Change, Inc.		Solutions Family Center, L.P.	Family Solutions		Solutions East Vista Way, LP		SFC Weitzel, LLC		Solutions Chestnut, LLC			Eliminations	C	Consolidated
Current Assets:	<u>_</u>						•								
Cash and cash equivalents	\$ 119,96	6 \$	3,915	\$	8,938	\$	190,000	\$	-	\$	38,649	\$	-	\$	361,468
Grants and other receivables	116,49	4	-		100,315		-		-		-		-		216,809
Intercompany receivables	833,43	9	1,499		-		10,000		-		191,800		(1,036,738)		-
Pledges receivable	8,00	0	-		-		-		-		-		-		8,000
Prepaid expenses and other assets		-	-		8,004		-		-		3,693		-		11,697
Tenant trust funds	46,72	8	-		-		-		-		-		-		46,728
Tenant security deposits	28,07	3	5,087		-	_	-		-	_	8,300	_		_	41,460
Total Current Assets	1,152,70	0	10,501		117,257	-	200,000	_	-	_	242,442	-	(1,036,738)	_	686,162
Noncurrent Assets:															
Investment in subsidiary	(941,52	6)	-		-		-		-		-		941,526		-
Pledges receivable	8,00	0	-		-		-		-		-		-		8,000
Related party receivables	1,944,39	2	-		-		-		-		-		-		1,944,392
Restricted reserves	133,76	1	188,350		-		-		-		-		-		322,111
Investment in partnerships	14	4	-		-		-		-		-		-		144
Property and equipment, net	8,141,30	1	4,279,492		882,787	_	28,810	_	-	_	3,002,942	_		_	16,335,332
Total Noncurrent Assets	9,286,07	2	4,467,842		882,787	-	28,810		-		3,002,942	-	941,526	_	18,609,979
TOTAL ASSETS	\$ 10,438,77	2 \$	4,478,343	\$	1,000,044	\$	228,810	\$	-	\$	3,245,384	\$	(95,212)	\$	19,296,141

#### ASSETS

# SOLUTIONS FOR CHANGE, INC. SUPPLEMENTARY CONSOLIDATING SCHEDULE OF FINANCIAL POSITION (CONTINUED) DECEMBER 31, 2017

	Solutions For	Solutions Family	Solutions	Solutions East Vista	SFC	Solutions		
	Change, Inc.	Center, L.P.	Farms, LLC	Way, LP	Weitzel, LLC	Chestnut, LLC	Eliminations	Consolidated
Current Liabilities:								
Accounts payable	5 162,308	\$ 9,844	\$ 10,437	\$ 28,666	\$ -	\$ 3,578	\$ -	\$ 214,833
Accrued expenses	84,085	-	11,696	-	-	-	-	95,781
Interest payable	48,284	-	-	-	-	-	-	48,284
Intercompany payables	261,299	-	575,107	200,144	-	188	(1,036,738)	-
Tenant trust funds	47,335	-	-	-	-	-	-	47,335
Tenant security deposits	28,073	5,087	-	-	-	8,300	-	41,460
Current portion of notes payable	896,248		20,620					916,868
Total Current Liabilities	1,527,632	14,931	617,860	228,810		12,066	(1,036,738)	1,364,561
Noncurrent Liabilities:								
Share of deficiency in partnerships	96	-	-	-	1,557	-	-	1,653
Notes payable, net	7,873,859	4,103,312	734,952	-	-	2,644,347	-	15,356,470
Interest payable	663,434	1,308,735						1,972,169
Total Noncurrent Liabilities	8,537,389	5,412,047	734,952		1,557	2,644,347		17,330,292
Total Liabilities	10,065,021	5,426,978	1,352,812	228,810	1,557	2,656,413	(1,036,738)	18,694,853
Minority Interest in Subsidiary							(5,455)	(5,455)
Net Assets (Deficit):								
Without donor restrictions	270,454	(948,635)	(352,768)	-	(1,557)	588,971	946,981	503,446
With donor restrictions	103,297							103,297
Total Net Assets (Deficit)	373,751	(948,635)	(352,768)	-	(1,557)	588,971	946,981	606,743
TOTAL LIABILITIES AND NET ASSETS	5 10,438,772	\$ 4,478,343	\$ 1,000,044	\$ 228,810	\$	\$ 3,245,384	\$ (95,212)	\$ 19,296,141

#### LIABILITIES AND NET ASSETS

# SOLUTIONS FOR CHANGE, INC. SUPPLEMENTARY CONSOLIDATING SCHEDULE OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2018

		olutions For Change, Inc.		Solutions Family Center, L.P.	Solutions Farms, LLC		Solutions East Vista Way, LP	Solutions Chestnut, LLC		Е	liminations	С	onsolidated
Net Assets Without Donor Restrictions													
Support and Revenue:													
Contributions	\$	2,154,149	\$	-	\$ 22,665	\$	-	\$	-	\$	-	\$	2,176,814
Developer fees		755,000		-	-		-		-		-		755,000
Grants		243,418		19,800	-		-		-		(19,800)		243,418
Interest and miscellaneous		19,136		2,968	-		-		-		-		22,104
Rental income		707,153		313,944	-		5,872		203,032		(439,762)		790,239
Social enterprise		2,684		-	46,399		-		-		-		49,083
Special event revenue (net of direct		501 (5(											521 (5)
donor benefit costs of \$74,900)		531,656											531,656
Supporting services		41,369		-	-		-		-		-		41,369
Net assets released from restriction	-	82,141	-	-	 	r	-		-		-	_	82,141
Total Support and Revenue	-	4,536,706	-	336,712	 69,064		5,872		203,032	-	(459,562)	-	4,691,824
<b>Operating Expenses:</b>													
Program services		2,725,751		286,754	235,031		29,462		50,402		(435,562)		2,891,838
Fundraising		523,794		-	75		-		-		-		523,869
Management and general		252,143		20,113	62,449		5,196		31,055		(24,000)		346,956
Total Operating Expenses	-	3,501,688	-	306,867	 297,555		34,658		81,457		(459,562)		3,762,663
Classic Net Acat With ant Days Det it is Defense	-											_	
Change in Net Assets Without Donor Restrictions Before		1 0 2 5 0 1 9		20.945	(229,401)		(29.79)		101 575				020 1/1
Nonoperating Revenue and (Expenses)	-	1,035,018	-	29,845	 (228,491)		(28,786)		121,575		-	-	929,161
Nonoperating Revenue and (Expenses):													
Depreciation		(267,017)		(157,951)	(97,402)		-		(42,569)		-		(564,939)
Excess (deficit) of support and revenue													
over expenses of subsidiary		(232,304)		-	-		-		-		234,651		2,347
Interest - residual receipts debt		(102,253)		(106,545)	-		-		(862)		-		(209,660)
Partnership loss	_	(109)	-	-	 -				-			_	(109)
Total Nonoperating Revenue and (Expenses)	_	(601,683)	-	(264,496)	 (97,402)				(43,431)	_	234,651	_	(772,361)
Change in Net Assets Without Donor Restrictions	_	433,335	-	(234,651)	 (325,893)	,	(28,786)		78,144		234,651	_	156,800
Net Assets With Donor Restrictions													
Contributions		142,840		-	-		-		-		-		142,840
Net assets released from restrictions		(82,141)		-	-		-		-		-		(82,141)
Change in Net Assets With Donor Restrictions	-	60,699		-	 -		-		-	_	-	_	60,699
Net Asset Transfers		(302,349)		-	302,349		-		-		-		-
Net Assets (Deficit) at Beginning of Year	-	372,194	-	(948,635)	 (352,768)				588,971	_	946,981	_	606,743
NET ASSETS (DEFICIT) AT END OF YEAR	\$	563,879	\$	(1,183,286)	\$ (376,312)	\$	(28,786)	\$	667,115	\$	1,181,632	\$	824,242

# SOLUTIONS FOR CHANGE, INC. SUPPLEMENTARY CONSOLIDATING SCHEDULE OF ACTIVITIES FOR THE YEAR ENDED DECEMBER 31, 2017

		olutions For Change, Inc.		Solutions Family Center, L.P.		Solutions arms, LLC		Solutions East Vista Way, LP	SFC zel, LLC	Cl	Solutions nestnut, LLC	Eliminations	С	onsolidated
Net Assets Without Donor Restrictions		8,		,			_	<u>,</u>	 ,		,	 		
Support and Revenue:														
Contributions	\$	1,411,910	\$	-	\$	-	\$	-	\$ -	\$	-	\$ -	\$	1,411,910
Developer fees		1,289,802		-		-		-	-		-	-		1,289,802
Grants		612,993		19,800		-		-	-		-	(19,800)		612,993
Interest and miscellaneous		33,588		4,339		184		-	-		-	-		38,111
Rental income		602,958		329,040		-		-	-		194,449	(443,400)		683,047
Social enterprise		-		-		59,093		-	-		-	-		59,093
Special event revenue (net of direct														
donor benefit costs of \$8,910)		33,059		-		-		-	-		-	-		33,059
Net assets released from restriction		158,998		-	_	40,508	-	-	 -		-	-	_	199,506
Total Support and Revenue	_	4,143,308	_	353,179	_	99,785	-	-	 -		194,449	(463,200)	_	4,327,521
<b>Operating Expenses:</b>														
Program services		2,376,599		296,501		267,791		-	-		58,555	(439,200)		2,560,246
Fundraising		129,688		-		-		-	-		-	-		129,688
Management and general		266,172		16,484		100,859		-	-		32,013	(24,000)		391,528
Total Operating Expenses	_	2,772,459	_	312,985	_	368,650		-	-		90,568	(463,200)	_	3,081,462
Change in Net Assets Without Donor Restrictions Before														
Nonoperating Revenue and (Expenses)	_	1,370,849		40,194	_	(268,865)	-	-	 -	· _	103,881			1,246,059
Nonoperating Revenue and (Expenses):														
Depreciation		(295,291)		(157,951)		(68,452)		-	-		(41,818)	-		(563,512)
Excess (deficit) of support and revenue		(		( )		(, - ,								(
over expenses of subsidiary		(222,059)		-		-		-	-		-	224,302		2,243
Gain on sale of property and equipment		2,555		-		-		-	-		-	-		2,555
Interest - residual receipts debt		(105,777)		(106, 545)		-		-	-		(862)	-		(213,184)
Loan forgiveness income		1,211,473		-		-		-	-		-	-		1,211,473
Partnership income		45		-		-		-	-		-	-		45
Total Nonoperating Revenue and (Expenses)	_	590,946	_	(264,496)	_	(68,452)		-	-	_	(42,680)	224,302	_	439,620
Change in Net Assets Without Donor Restrictions	_	1,961,795	_	(224,302)	_	(337,317)	-	-	 -		61,201	224,302	_	1,685,679
Net Assets With Donor Restrictions														
Contributions		91,880		-		-		-	-		-	-		91,880
Net assets released from restrictions		(158,998)		-		(40,508)		-	-		-	-		(199,506)
Change in Net Assets With Donor Restrictions	_	(67,118)	_	-	_	(40,508)		-	-	-	-	-	_	(107,626)
Net Assets (Deficit) at Beginning of Year	_	(1,529,836)		(724,333)	_	25,057	-	-	 (1,557)		527,770	722,679	_	(980,220)
NET ASSETS (DEFICIT) AT END OF YEAR	\$	364,841	\$	(948,635)	\$	(352,768)	\$		\$ (1,557)	\$	588,971	\$ 946,981	\$	597,833

# SOLUTIONS FOR CHANGE, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS FOR THE YEAR ENDED DECEMBER 31, 2018

Federal Grantor/Pass-Through Grantor/Program Title	Federal CFDA Number	Agency or Pass-Through Number	Passed Through to Subrecipient	Federal Expenditures
U.S. Department of Housing and Urban Development:				
Pass-Through Programs:				
Community Development Block Grants/Entitlement Grants:	14.218			
County of San Diego Department of Housing and Community Development (Loan)		N/A	\$ -	\$ 472,556
Total Community Development Block Grants/Entitlement Grants			-	472,556
HOME Investment Partnerships Program:	14.239			
County of San Diego Department of Housing and Community Development (Loan)		N/A	-	2,935,477
City of Oceanside (Loan)		N/A		203,571
Total HOME Investment Partnerships Program			-	3,139,048
Neighborhood Stabilization Program:	14.256			
County of San Diego Department of Housing and Community Development (Loan)		N/A	-	2,282,492
City of Oceanside (Loan)		N/A	-	643,042
Total Neighborhood Stabilization Program				2,925,534
Total Pass-Through Programs				6,537,138
Total U.S. Department of Housing and Urban Development				6,537,138
Total Expenditures of Federal Awards			\$	\$ 6,537,138

# SOLUTIONS FOR CHANGE, INC. SCHEDULE OF EXPENDITURES OF FEDERAL AWARDS (CONTINUED) FOR THE YEAR ENDED DECEMBER 31, 2018

#### Note 1 - Basis of Presentation:

The accompanying schedule of expenditures of federal awards (the Schedule) includes the federal award activity of Solutions for Change, Inc. under programs of the federal government for the year ended December 31, 2018. The information in this Schedule is presented in accordance with the requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Because the Schedule presents only a selected portion of the operations of Solutions for Change, Inc. it is not intended to and does not present the financial position, changes in net assets, or cash flows of Solutions for Change, Inc.

# Note 2 - Summary of Significant Accounting Policies:

Expenditures reported on the Schedule are reported on the accrual basis of accounting. Such expenditures are recognized following, as applicable, either the cost principles contained in OMB Circular A-122, *Cost Principles for Non-Profit Organizations* or the cost principles contained in Uniform Guidance wherein certain types of expenditures are not allowable or are limited as to reimbursement.

Solutions for Change, Inc. has elected not to use the 10-percent de minimis indirect cost rate as allowed under Uniform Guidance.

#### Note 3 - Loan Programs:

CFDA Number	Program Name	Loans Outstanding at December 31, 2017			Loans Awarded for the Year Ended December 31, 2018		n Princpal aid for the ar Ended cember 31, 2018		Loans utstanding at ecember 31, 2018
14.218	Community Development Block Grants/Er	ntitl	ement Grants:						
	County of San Diego Department of Housing and Community Development Total Community Development Block	\$	472,556	\$	-	\$	-	\$	472,556
	Grants/Entitlement Grants	_	472,556	-	-		-	_	472,556
14.239	HOME Investment Partnerships Program County of San Diego Department of Housing and Community Development City of Oceanside Total HOME Investment Partnerships Program	:	2,935,477 203,571 3,139,048	_	- -		(8,112)	_	2,935,477 195,459 3,130,936
14.256	Neighborhood Stabilization Program: County of San Diego Department of Housing and Community Development City of Oceanside Total Neighborhood Stabilization Program	_	2,282,492 643,042 2,925,534	-			(3,813) (9,923) (13,736)	_	2,278,679 633,119 2,911,798
	Total Loans	\$	6,537,138	\$	-	\$	(21,848)	\$	6,515,290



Leaf & Cole, LLP Certified Public Accountants A Partnership of Professional Corporations

> Independent Auditor's Report on Internal Control Over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With *Government Auditing Standards*

To the Board of Directors Solutions for Change, Inc.

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States, the financial statements of Solutions for Change, Inc., which comprise the consolidated statement of financial position as of December 31, 2018, and the related consolidated statements of activities, functional expenses and cash flows for the year then ended and the related notes to the consolidated financial statements, and have issued our report thereon dated September 10, 2019.

# **Internal Control Over Financial Reporting**

In planning and performing our audit of the consolidated financial statements, we considered Solutions for Change, Inc.'s internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of Solutions for Change, Inc.'s internal control. Accordingly, we do not express an opinion on the effectiveness of Solutions for Change, Inc.'s internal control.

A *deficiency in internal control* exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A *material weakness* is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's consolidated financial statements will not be prevented, or detected and corrected, on a timely basis. A *significant deficiency* is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

To the Board of Directors Solutions for Change, Inc.

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether Solutions for Change, Inc.'s consolidated financial statements are free from material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

#### **Purpose of this Report**

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Solutions for Change, Inc.'s internal control or on compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Solutions for Change, Inc.'s internal control and compliance. Accordingly, this communication is not suitable for any other purpose.

Leaf Cole LLP

San Diego, California September 10, 2019



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> Independent Auditor's Report on Compliance for the Major Program and on Internal Control Over Compliance Required by the Uniform Guidance

To the Board of Directors Solutions for Change, Inc.

## **Report on Compliance for the Major Federal Program**

We have audited Solutions for Change, Inc.'s compliance with the types of compliance requirements described in the *OMB Compliance Supplement* that could have a direct and material effect on Solutions for Change, Inc.'s major federal program for the year ended December 31, 2018. Solutions for Change, Inc.'s major federal program is identified in the summary of auditor's results section of the accompanying schedule of findings and questioned costs.

## Management's Responsibility

Management is responsible for compliance with federal statutes, regulations, and the terms and conditions of its federal awards applicable to its federal program.

## Auditor's Responsibility

Our responsibility is to express an opinion on compliance for Solutions for Change, Inc.'s major federal program based on our audit of the types of compliance requirements referred to above. We conducted our audit of compliance in accordance with auditing standards generally accepted in the United States of America; the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States; and the audit requirements of Title 2 U.S. *Code of Federal Regulations* Part 200, *Uniform Administrative Requirements, Cost Principles, and Audit Requirements for Federal Awards* (Uniform Guidance). Those standards and the Uniform Guidance require that we plan and perform the audit to obtain reasonable assurance about whether noncompliance with the types of compliance requirements referred to above that could have a direct and material effect on a major federal program occurred. An audit includes examining, on a test basis, evidence about Solutions for Change, Inc.'s compliance with those requirements and performing such other procedures as we considered necessary in the circumstances.

We believe that our audit provides a reasonable basis for our opinion on compliance for the major federal program. However, our audit does not provide a legal determination of Solutions for Change, Inc.'s compliance.

## **Opinion on the Major Federal Program**

In our opinion, Solutions for Change, Inc. complied, in all material respects, with the types of compliance requirements referred to above that could have a direct and material effect on its major federal program for the year ended December 31, 2018.

# **Report on Internal Control over Compliance**

Management of Solutions for Change, Inc. is responsible for establishing and maintaining effective internal control over compliance with the types of compliance requirements referred to above. In planning and performing our audit of compliance, we considered Solutions for Change, Inc.'s internal control over compliance with the types of requirements that could have a direct and material effect on the major federal program to determine the auditing procedures that are appropriate in the circumstances for the purpose of expressing an opinion on compliance for the major federal program and to test and report on internal control over compliance in accordance with the Uniform Guidance, but not for the purpose of expressing an opinion on the effectiveness of internal control over compliance. Accordingly, we do not express an opinion on the effectiveness of Solutions for Change, Inc.'s internal control over compliance.

A *deficiency in internal control over compliance* exists when the design or operation of a control over compliance does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, noncompliance with a type of compliance requirement of a federal program on a timely basis. A *material weakness in internal control over compliance* is a deficiency, or combination of deficiencies, in internal control over compliance requirement of a federal program with a type of compliance requirement of a federal program. A *significant deficiency in internal control over compliance* is a deficiency, or detected and corrected, on a timely basis. A *significant deficiency in internal control over compliance* is a deficiency, or a combination of deficiencies, in internal control over compliance is a deficiency or a combination of deficiencies, in internal control over compliance is a deficiency, or a combination of deficiencies, in internal control over compliance requirement of a federal program that is less severe than a material weakness in internal control over compliance, yet important enough to merit attention by those charged with governance.

Our consideration of internal control over compliance was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control over compliance that might be material weaknesses or significant deficiencies. We did not identify any deficiencies in internal control over compliance that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

The purpose of this report on internal control over compliance is solely to describe the scope of our testing of internal control over compliance and the results of that testing based on the requirements of the Uniform Guidance. Accordingly, this report is not suitable for any other purpose.

Leaf Cole LLP

San Diego, California September 10, 2019

# SOLUTIONS FOR CHANGE, INC. SCHEDULE OF FINDINGS AND QUESTIONED COSTS FOR THE YEAR ENDED DECEMBER 31, 2018

# Section I - Summary of Auditor's Results:

# **Financial Statements**

Type of auditor's report issued on whether the consolidated f statements audited were prepared in accordance with U.S. GAAP:		fied		
Internal control over financial reporting: Material weaknesses identified?	Y	<i>l</i> es	Х	No
Significant deficiencies identified?			Х	No
Noncompliance material to consolidated financial statements noted?	Y	les	X	No
Federal Awards				
Type of auditor's report issued on compliance for the major program	u <u>Unmodi</u>	fied		
Internal control over major program: Material weaknesses identified?	X	7	v	N
Significant deficiencies identified?	Y	les	X X	No No
Any audit findings disclosed that are required to be reported in accordance with 2CFR Section 200.516(a)?	Y	les	X	No
Identification of the major program:				
	Name of Federal Pro HOME Investment			
Dollar threshold used to distinguish between Type A and Type B programs:	\$750,000			
Auditee qualified as low-risk auditee?	<u> </u>	les		No
Section II - Financial Statement Findings:				

None

<u>Section III – Federal Award Findings and Questioned Costs:</u> None