Form **990**

Return of Organization Exempt From Income Tax Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except private foundations)

OMB No. 1545-0047 **2021**

Open to Public Inspection

Department of the Treasury Internal Revenue Service

► Do not enter social security numbers on this form as it may be made public. ► Go to www.irs.gov/Form990 for instructions and the latest information.

<u> </u>	For t	he 2021 calen	dar year, or tax y	ear beginnir	ıg		, 2021, 8	and endi	ng		,	20	
В	Check	if applicable:	С							D Employ	er identi	fication number	
	A	ddress change	SOLUTIONS	FOR CHAN	IGE, INC.					33-	09026	617	
	N:	ame change	722 W CALI							E Telepho	ne numb	er	
	$\boldsymbol{\vdash}$	itial return	VISTA, CA	92083						(76)	1) 94	41-6545	
		nal return/terminated								(/ 0	<i>3</i> , <i>3</i> .	11 0010	
										C 0		3 4750	160
	-	mended return	F Name and addre		£				U(a) le thie	G Gross read a group retur			2,460.
	A	pplication pending	r Name and addre	ss of principal of	ficer: CHRIS ME	GISON						— i · • ·	
			SAME AS C					1 1	If "No	l subordinates ," attach a list.	See inst	l? Yes	No No
ı	Tax-	exempt status:	X 501(c)(3)	501(c) ()◀ (insert no.)	4947	(a)(1) or	527					
J	We	bsite: ► WW	W.SOLUTION	SFORCHAN	GE.ORG				H(c) Group	exemption nu	ımber ►		
K	Forn	n of organization:	X Corporation	Trust A	ssociation Other	•	LYe	ear of forma	tion: 199	9 M s	tate of le	egal domicile: Ci	A
Pa	rt I	Summar											
	1	Briefly descri	be the organizat	ion's mission	or most significa	nt activiti	es:TO	SOLVE	FAMILY	HOMEL:	ESSNI	ESS, ONE	
a)		FAMILY,	ONE COMMUN	ITY AT A	TIME.								
Activities & Governance													
Ë													
Š	2	Check this bo	ox ► if the c	rganization o	discontinued its op	erations	or dispo	sed of m	ore than 2	25% of its	net ass	sets.	
Ğ	3		•	•	ng body (Part VI,	,					3		11
య	4			-	of the governing bo						4		11
ij	5				alendar year 2021						5		64
<u>≨</u>	6		·		cessary)						6		625
Ą					rt VIII, column (C)	•					7a		0.
	b	Net unrelated	l business taxab	le income fro	m Form 990-T, Pa	art I, line	11				7b		0.
										Prior Year		Current Y	
d)	8				1)					2,842,5	53.		5,174.
Revenue	9	•	•		g)					653,4			3,503.
e e	10	Investment in	ncome (Part VIII,	column (A),	lines 3, 4, and 7d	l)				81,9	22.	12	2,000.
ď	11	Other revenue	e (Part VIII, colu	mn (A), lines	s 5, 6d, 8c, 9c, 10d	c, and 11	e)			-6,5	70.	-25	5,040.
	12	Total revenue	e – add lines 8 t	hrough 11 (m	nust equal Part VII	II, columr	n (A), lin	e 12)	;	3,571,3	97.	4,496	5,637.
	13	Grants and si	imilar amounts p	aid (Part IX,	column (A), lines	1-3)							
	14	Benefits paid	to or for member	ers (Part IX,	column (A), line 4)							
	15	Salaries, other	er compensation	, employee b	enefits (Part IX, c	olumn (A	(), lines	5-10)		2,322,0	40.	2.284	1,532.
Expenses	162				umn (A), line 11e)				-	_,, -			7
ens													
꼾	D				nn (D), line 25) ►			7 , 553.					
	17	•	•		s 11a-11d, 11f-24e	-				2,037,3			2,830.
	18	Total expense	es. Add lines 13-	·17 (must equ	ual Part IX, colum	n (A), lin	e 25)			4,359,4	27.		7,362.
	19	Revenue less	expenses. Subt	ract line 18 f	from line 12					-788,0	30.	-190	725.
° 6										ng of Curren	t Year	End of Y	ear
aeta	20									3,355,9	41.	11,073	,886.
Assets or	21	Total liabilitie	s (Part X, line 2	6)					12	2,976,7	64.	13,546	,328.
FE	22	Net assets or	fund balances.	Subtract line	21 from line 20					379,1	77.	-2,472	2.442.
	rt II	Signatur											,
				nined this return.	including accompanying	schedules	and statem	ents, and to	the best of r	nv knowledae	and belie	ef. it is true, correc	ct. and
com	olete. D	eclaration of prepa	rer (other than officer) is based on all i	information of which pre	parer has ar	ny knowled	ge.		,		.,	.,
Sig	ın	Signatu	re of officer						D	ate			
He	re	CHR	IS MEGISON						PRES	IDENT 8	CEC)	
			print name and title						1100	IDDI(I (х одс		
		Print/Type p	preparer's name	Р	reparer's signature			Date		Check	ζ if F	PTIN	
D-1	اہ:	JILL E	•	Ι,	VILL BRANCH			11/14	/22	_		P00727664	1
Pai								11/14	/ 44	self-employe	u]	100121004	1
	epare e Or	ala a			LP	01177	nn			<u> </u>		2076562	
US	e OI	Firm's addre			L RIO SOUTH	, SUI'I	TE 200	J				-2076568	
			SAN DI		92108					Phone no.	619.	294.7200	
May	/ the	IRS discuss th	is return with the	e preparer sh	nown above? See	instructio	ns					X Yes	No

Form 990 (2021) SOLUTIONS FOR CHANGE, INC. Part IV | Checklist of Required Schedules

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If 'Yes,' complete Schedule A	1	Х	
2	Is the organization required to complete Schedule B, Schedule of Contributors? See instructions	2	Χ	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If 'Yes,' complete Schedule C, Part I.	3		Х
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect during the tax year? If 'Yes,' complete Schedule C, Part II	4		Х
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or similar amounts as defined in Revenue Procedure 98-19? If 'Yes,' complete Schedule C, Part III	5		Х
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If 'Yes,' complete Schedule D, Part I.	6		Х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If 'Yes,' complete Schedule D, Part II	7		Х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If 'Yes,' complete Schedule D, Part III.	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If 'Yes,' complete Schedule D, Part IV.	9		Х
10	Did the organization, directly or through a related organization, hold assets in donor-restricted endowments or in quasi endowments? If 'Yes,' complete Schedule D, Part V.	10		Х
11	If the organization's answer to any of the following questions is 'Yes', then complete Schedule D, Parts VI, VII, VIII, IX, or X, as applicable.			
á	a Did the organization report an amount for land, buildings, and equipment in Part X, line 10? <i>If 'Yes,' complete Schedule D, Part VI</i>	11 a	Х	
ŀ	b Did the organization report an amount for investments – other securities in Part X, line 12, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VII.	11 b		Х
(Did the organization report an amount for investments – program related in Part X, line 13, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part VIII.	11 c		Х
(d Did the organization report an amount for other assets in Part X, line 15, that is 5% or more of its total assets reported in Part X, line 16? If 'Yes,' complete Schedule D, Part IX	11 d		Х
•	e Did the organization report an amount for other liabilities in Part X, line 25? If 'Yes,' complete Schedule D, Part X	11 e	Χ	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If 'Yes,' complete Schedule D, Part X	11 f	Х	
12 a	a Did the organization obtain separate, independent audited financial statements for the tax year? If 'Yes,' complete Schedule D, Parts XI and XII	12a		Х
ŀ	was the organization included in consolidated, independent audited financial statements for the tax year? If 'Yes,' and if the organization answered 'No' to line 12a, then completing Schedule D, Parts XI and XII is optional	12 b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If 'Yes,' complete Schedule E	13		Χ
14 a	a Did the organization maintain an office, employees, or agents outside of the United States?	14a		Х
	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000 or more? If 'Yes,' complete Schedule F, Parts I and IV.	14b		Х
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any foreign organization? If 'Yes,' complete Schedule F, Parts II and IV	15		Х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to or for foreign individuals? If 'Yes,' complete Schedule F, Parts III and IV	16		Х
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX, column (A), lines 6 and 11e? If 'Yes,' complete Schedule G, Part I. See instructions	17		Х
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines 1c and 8a? If 'Yes,' complete Schedule G, Part II.	18	Х	
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If 'Yes,' complete Schedule G, Part III.	19		Х
20 a	Did the organization operate one or more hospital facilities? If 'Yes,' complete Schedule H	20a		Х
b	olf 'Yes' to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or domestic government on Part IX, column (A), line 1? If 'Yes,' complete Schedule I, Parts I and II	21		Х

Form 990 (2021) SOLUTIONS FOR CHANGE, INC. Part IV | Checklist of Required Schedules (continued)

			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on Part IX, column (A), line 2? If 'Yes,' complete Schedule I, Parts I and III	22		Х
23	Did the organization answer 'Yes' to Part VII, Section A, line 3, 4, or 5, about compensation of the organization's current and former officers, directors, trustees, key employees, and highest compensated employees? <i>If 'Yes,' complete Schedule J.</i>	23	Х	
24 a	a Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If 'Yes,' answer lines 24b through 24d and complete Schedule K. If 'No, 'go to line 25a	24a		Х
ŀ	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
ď	c Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
(d Did the organization act as an 'on behalf of' issuer for bonds outstanding at any time during the year?	24d		
25 a	a Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If 'Yes,' complete Schedule L, Part I	25a		Х
ŀ	a Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If 'Yes,' complete Schedule L, Part I	25b		Х
26	Did the organization report any amount on Part X, line 5 or 22, for receivables from or payables to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor, or 35% controlled entity or family member of any of these persons? If 'Yes,' complete Schedule L, Part II	26		Х
27	Did the organization provide a grant or other assistance to any current or former officer, director, trustee, key employee, creator or founder, substantial contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity (including an employee thereof) or family member of any of these persons? If 'Yes,' complete Schedule L, Part III.	27		Х
	Was the organization a party to a business transaction with one of the following parties (see the Schedule L, Part IV, instructions for applicable filing thresholds, conditions, and exceptions):			
ā	A current or former officer, director, trustee, key employee, creator or founder, or substantial contributor? <i>If</i> 'Yes,' complete Schedule L, Part IV	28a		Х
ŀ	A family member of any individual described in line 28a? If 'Yes,' complete Schedule L, Part IV	28b		Χ
(c A 35% controlled entity of one or more individuals and/or organizations described in line 28a or 28b? If Yes,' complete Schedule L, Part IV.	28c		Х
29	Did the organization receive more than \$25,000 in non-cash contributions? If 'Yes,' complete Schedule M	29		Х
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? <i>If 'Yes,' complete Schedule M</i>	30		Х
31	Did the organization liquidate, terminate, or dissolve and cease operations? If 'Yes,' complete Schedule N, Part I	31		X
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If 'Yes,' complete Schedule N, Part II.	32		Х
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If 'Yes,' complete Schedule R, Part I	33	Х	
34	Was the organization related to any tax-exempt or taxable entity? If 'Yes,' complete Schedule R, Part II, III, or IV, and Part V, line 1.	34	Х	
35 a	a Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	
ł	o If 'Yes' to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity within the meaning of section 512(b)(13)? If 'Yes,' complete Schedule R, Part V, line 2	35b		Х
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization? <i>If 'Yes,' complete Schedule R, Part V, line 2</i>	36		Х
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? <i>If 'Yes,' complete Schedule R, Part VI</i>	37		Х
38	Did the organization complete Schedule O and provide explanations on Schedule O for Part VI, lines 11b and 19? Note: All Form 990 filers are required to complete Schedule O	38	Х	
Pai	rt V Statements Regarding Other IRS Filings and Tax Compliance			
	Check if Schedule O contains a response or note to any line in this Part V		Yes	. No
1:	a Enter the number reported in box 3 of Form 1096. Enter -0- if not applicable		res	IAO
	b Enter the number of Forms W-2G included on line 1a. Enter -0- if not applicable			
	c Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming			
	(gambling) winnings to prize winners?	1 c		

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SOLUTIONS FOR CHANGE, INC 33-0902617 Part V Statements Regarding Other IRS Filings and Tax Compliance (continued) No Yes 2 a Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return..... 64 **b** If at least one is reported on line 2a, did the organization file all required federal employment tax returns?..... 2h Χ Note: If the sum of lines 1a and 2a is greater than 250, you may be required to e-file. See instructions. X 3 a Did the organization have unrelated business gross income of \$1,000 or more during the year?..... 3 a **b** If 'Yes,' has it filed a Form 990-T for this year? If 'No' to line 3b, provide an explanation on Schedule 0..... 3h 4 a At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a Χ financial account in a foreign country (such as a bank account, securities account, or other financial account)? 4 a **b** If 'Yes,' enter the name of the foreign country See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR). X 5 a Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?...... 5 a X **b** Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?. 5 b c If 'Yes,' to line 5a or 5b, did the organization file Form 8886-T?..... 5 c 6 a Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization Χ solicit any contributions that were not tax deductible as charitable contributions?..... 6 a b If 'Yes,' did the organization include with every solicitation an express statement that such contributions or gifts were 6h not tax deductible? 7 Organizations that may receive deductible contributions under section 170(c). a Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and 7 a Χ services provided to the payor?..... 7 b **b** If 'Yes,' did the organization notify the donor of the value of the goods or services provided? c Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Χ 7 c **d** If 'Yes,' indicate the number of Forms 8282 filed during the year..... e Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?... 7 e X 7 f f Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?... g If the organization received a contribution of qualified intellectual property, did the organization file Form 8899 7 g as required?.... \mathbf{h} If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organization file a 7 h Form 1098-C?..... 8 Sponsoring organizations maintaining donor advised funds. Did a donor advised fund maintained by the sponsoring organization have excess business holdings at any time during the year?..... 8 9 Sponsoring organizations maintaining donor advised funds. a Did the sponsoring organization make any taxable distributions under section 4966? 9 a **b** Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?... 9 b 10 Section 501(c)(7) organizations. Enter: a Initiation fees and capital contributions included on Part VIII, line 12..... **b** Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities..... 11 Section 501(c)(12) organizations. Enter: **b** Gross income from other sources. (Do not net amounts due or paid to other sources against amounts due or received from them.). 12a Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041? 12 a **b** If 'Yes,' enter the amount of tax-exempt interest received or accrued during the year. | 12b 13 Section 501(c)(29) qualified nonprofit health insurance issuers. 13 a Note: See the instructions for additional information the organization must report on Schedule O. **b** Enter the amount of reserves the organization is required to maintain by the states in which the organization is licensed to issue qualified health plans..... 13 b 13 c Χ 14a Did the organization receive any payments for indoor tanning services during the tax year?..... 14 a **b** If 'Yes,' has it filed a Form 720 to report these payments? If 'No,' provide an explanation on Schedule O..... 14b 15 Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or excess parachute payment(s) during the year?..... 15 X If 'Yes,' see the instructions and file Form 4720, Schedule N. X 16 Is the organization an educational institution subject to the section 4968 excise tax on net investment income?....... 16 If 'Yes,' complete Form 4720, Schedule O.

17 Section 501(c)(21) organizations. Did the trust, any disqualified person, or mine operator engage in any

If 'Yes,' complete Form 6069.

activities that would result in the imposition of an excise tax under section 4951, 4952, or 4953?......

Form 990 (2021) SOLUTIONS FOR CHANGE, INC. 33-0902617 Part VI Governance, Management, and Disclosure. For each 'Yes' response to lines 2 through 7b below, and for a 'No' response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes on Schedule O. See instructions. Section A. Governing Body and Management No Yes 1 a Enter the number of voting members of the governing body at the end of the tax year. 11 If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain on Schedule O. **b** Enter the number of voting members included on line 1a, above, who are independent..... 11 2 Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee? SEE SCHEDULE 0 X 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Χ of officers, directors, trustees, or key employees to a management company or other person?..... 4 Did the organization make any significant changes to its governing documents since the prior Form 990 was filed?.... 4 X 5 Did the organization become aware during the year of a significant diversion of the organization's assets?.... 5 6 Did the organization have members or stockholders?..... X 6 7 a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body?..... 7 a Χ **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or persons other than the governing body?..... 7 b X Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: Χ 8 a **b** Each committee with authority to act on behalf of the governing body?..... ۸h Χ Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If 'Yes,' provide the names and addresses on Schedule Q. 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code. Yes No 10 a Did the organization have local chapters, branches, or affiliates?..... 10 a X b If 'Yes,' did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their 10 b 11 a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form?..... 11 a X **b** Describe on Schedule O the process, if any, used by the organization to review this Form 990. 12a Did the organization have a written conflict of interest policy? If 'No,' go to line 13..... Χ 12 a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise Χ 12b Χ 120 13 Did the organization have a written whistleblower policy?..... X 13 X 14 Did the organization have a written document retention and destruction policy?..... 14 15 Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision? a The organization's CEO, Executive Director, or top management official...... 15 a Χ X 15b If 'Yes' to line 15a or 15b, describe the process on Schedule O. See instructions. 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Χ 16 a taxable entity during the year?..... **b** If 'Yes,' did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements?..... 16 b Section C. Disclosure List the states with which a copy of this Form 990 is required to be filed ▶ Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A, if applicable), 990, and 990-T (Section 501(c)(3)s only) available for public inspection. Indicate how you made these available. Check all that apply. Another's website X Upon request Other (explain on Schedule O) Own website Describe on Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial statements available to 19 the public during the tax year. SEE SCHEDULE O

State the name, address, and telephone number of the person who possesses the organization's books and records

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Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII.....

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

- 1 a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.
- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
 - List all of the organization's current key employees, if any. See the instructions for definition of 'key employee.'
- List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (box 5 of Form W-2, Form 1099-MISC, and/or box 1 of Form 1099-NEC) of more than \$100,000 from the organization and any related organizations.
- List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
- List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

See the instructions for the order in which to list the persons above.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

		(C)								
(A) Name and title	(B) Average hours per	director/trustee) com		(D) Reportable compensation from the organization	(E) Reportable compensation from related organizations	(F) Estimated amount of other				
	week (list any hours for related organiza- tions below dotted line)	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest compensated employee	Former	(W-2/1099- MISC/1099-NEC)	(W-2/1099- MISC/1099-NEC)	compensation from the organization and related organizations
(1) CHRIS MEGISON	40			37				1.65, 051	0	0.6. 201
PRESIDENT & CEO	0			Χ				165,251.	0.	26,321.
	$-\frac{40}{0}$					Х		100,375.	0.	1,972.
(3) TAMERA MEGISON SENIOR VP	$-\frac{40}{0}$			Х				05 265	0	523.
	1			Λ				95,365.	0.	523.
	1	Х						0.	0.	0.
(5) MARK T EALY, CFP, CPA	1									
DIRECTOR	0	X						0.	0.	0.
O	1	Х						0.	0.	0.
7) GLORIA FOOTE	1	Λ						0.	0.	0.
DIRECTOR	1	Х						0.	0.	0.
(8) LEANNE ABRAHAM	1									
CHAIRWOMAN	0	Χ		Χ				0.	0.	0.
(9) DAWN HALL CUNEEN	1	37						0	0	0
DIRECTOR	0	Х						0.	0.	0.
(10) JACK LANDERS TREASURER	$-\frac{1}{0}$	Х		Х				0.	0.	0.
(11) JOHN CONRAD	1								•••	
DIRECTOR	0	Х						0.	0.	0.
(12) BRET_SCHANZENBACH	1	.,		.,					•	
SECRETARY	0	Х		Χ				0.	0.	0.
(13) STEVEN OGUS DIRECTOR	$-\frac{1}{0}$	Х						0.	0.	0.
(14) TOBY WIIK	11	21						0.	0.	0.
DIRECTOR	0	Χ						0.	0.	0.

Fart VII Section A. Officers, Directors, 110	(B)	ley		•		cs,	ant	i riigilest con	ipensateu Emp	Oyees	(continueu)
(A) Name and title	(A) Average (do not check more		is botl	h an	(D) Reportable compensation from	(E) Reportable compensation from	Estima	(F) ated amount f other			
	(list any hours for related	Individual trustee or director	Institution	Officer	Key employee	Highest co	Former	the organization (W-2/1099- MISC/1099-NEC)	related organizations (W-2/1099- MISC/1099-NEC)	comper the or and	nsation from ganization I related Inizations
	organiza - tions below dotted line)	l trustee)r	nstitutional trustee		loyee	Highest compensated employee					
(15)											
<u>(16)</u>											
<u>(17)</u>											
(18)											
<u>(19)</u>											
(20)		•									
(21)		•									
(22)											
(23)											
(24)											
(25)											
1 b Subtotal							-	360,991.	0.		28,816.
d Total (add lines 1b and 1c)							•	0. 360,991.	0.		0. 28,816.
2 Total number of individuals (including but not limited from the organization ► 2							ved		•••		
Z											Yes No
3 Did the organization list any former officer, direct on line 1a? <i>If 'Yes,' complete Schedule J for suc</i>	tor, truste <i>h individu</i>	e, ke al	y er	nplo	oyee	e, or	high	nest compensated	employee	. 3	Х
4 For any individual listed on line 1a, is the sum of the organization and related organizations greate such individual	er than \$1	50,00	00?	If 'Y	∕es,'	con	ıple	te Schedule J for	from	4	X
5 Did any person listed on line 1a receive or accru for services rendered to the organization? <i>If 'Yes</i>	e compen	satio	n fro	om .	anv	unre	late	ed organization or	individual		X
Section B. Independent Contractors	,						/-				
1 Complete this table for your five highest compen compensation from the organization. Report compen	sated inde sation for	epend the ca	dent alend	cor dar <u>'</u>	ntrad year	ctors endi	tha ng v	It received more the vith or within the or	nan \$100,000 of ganization's tax year		
(A) Name and business add	ress							(B) Description o	of services	(Compe	c) nsation
2 Total number of independent contractors (including to		ited to	tho	se l	isted	labo	ve)	l who received more	than		
\$100,000 of compensation from the organization		TEEAO								F	990 (2021)

	Check if Schedule O contains a response or note to any	line in this Part V	III		
		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512-514
Contributions, Gifts, Grants, and Other Similar Amounts	1 a Federated campaigns 1 a b Membership dues 1 b c Fundraising events 1 c d Related organizations 1 d e Government grants (contributions) 1 e f All other contributions, gifts, grants, and similar amounts not included above 1 f g Noncash contributions included in lines 1a-1f 1 g 20,111				
		3,676,174.			
Program Service Revenue	2a RENTAL INCOME 531110 b SUPPORTING SERVICES 900099 c LAUNDRY & VENDING 531110	709,987. 120,479. 3,037.	709,987. 120,479. 3,037.		
ogram Sen	d e f All other program service revenue				
<u>r</u>	g Total. Add lines 2a-2f	833,503.			
	Investment income (including dividends, interest, and other similar amounts)	12,000.			12,000.
	Foyalties (i) Real (ii) Personal Ga Gross rents (6a				
	d Net rental income or (loss)				
	b Less: cost or other basis and sales expenses 7b				
	d Net gain or (loss)				
Other Revenue	8a Gross income from fundraising events (not including \$\frac{344,910}{0}\$. of contributions reported on line 1c). See Part IV, line 18				
횽	c Net income or (loss) from fundraising events	-24,564.			-24,564.
	9 a Gross income from gaming activities. See Part IV, line 19				
	b Less: direct expenses 9b				
	c Net income or (loss) from gaming activities ▶ 10a Gross sales of inventory, less				
	b Less: cost of goods sold 10b 49,646.				
	c Net income or (loss) from sales of inventory ▶	-1,602.			-1,602.
S	Business Code				
Miscellaneous Revenue	11a MISCELLANEOUS 900099 b	1,126.	1,126.		
Sce	d All other revenue				
Σ	e Total. Add lines 11a-11d	1,126.			
	12 Total revenue. See instructions	4,496,637.	834,629.	0.	-14,166.

Part IX Statement of Functional Expenses

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A) Check if Schedule O contains a response or note to any line in this Part IX. (A) (B) (D) Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII. Total expenses Program service Management and Fundraising general expenses expenses expenses Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21..... Grants and other assistance to domestic individuals. See Part IV, line 22...... Grants and other assistance to foreign organizations, foreign governments, and foreign individuals. See Part IV, lines 15 and 16 4 Benefits paid to or for members Compensation of current officers, directors, trustees, and key employees . . . 71,865 99,151. 287,460 116,444 Compensation not included above to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)..... 0. 0 0 0 748,085 655,062 93 023 Pension plan accruals and contributions (include section 401(k) and 403(b) employer contributions) Other employee benefits 130,628 108,735 16,475 5,418 118,359 95,473 16,504 6,382 11 Fees for services (nonemployees): c Accounting..... **d** Lobbying..... e Professional fundraising services. See Part IV, line 17. . . f Investment management fees g Other. (If line 11g amount exceeds 10% of line 25, column 372,016. 279,011 93,005 (A), amount, list line 11g expenses on Schedule O.) Advertising and promotion..... 256,187 256,187 107,772 96,995. 10,777 14 Information technology..... **15** Royalties..... **16** Occupancy..... 40,636 40,636 17 Travel. Payments of travel or entertainment expenses for any federal, state, or local public officials..... $20,4\overline{66}$. Conferences, conventions, and meetings.... 30,699 51,165. 20 404,773 404,773. Payments to affiliates..... Depreciation, depletion, and amortization . . . 22 342,881 342,881 23 85,413 71,568. 7,952 5,893 Other expenses. Itemize expenses not covered above. (List miscellaneous expenses on line 24e. If line 24e amount exceeds 10% of line 25, column (A), amount, list line 24e expenses on Schedule O.) a REPAIRS & MAINTENANCE 278,057 250,251 27,806 b UTILITIES/REFUSE REMOVAL 183,771 165,394 18,377 c DUES/SUBSCRIPTIONS 67,761 67,761 d SUBSIDY EXPENSES 52,824 52,824 159,574 97,008 61,857 709 e All other expenses..... 4,121,469 553 25 Total functional expenses. Add lines 1 through 24e. . 4,687,362 448,340 117, Joint costs. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation. Check here ► if following SOP 98-2 (ASC 958-720)....

		Check if Schedule O contains a response or note to	o any lin	e in this Part X			
					(A) Beginning of year		(B) End of year
	1	Cash — non-interest-bearing			177,639.	1	226,270.
	2	Savings and temporary cash investments			47,050.	2	115,197.
	3	Pledges and grants receivable, net			353,077.	3	597,095.
	4	Accounts receivable, net				4	
	5	Loans and other receivables from any current or form trustee, key employee, creator or founder, substantia controlled entity or family member of any of these pe	ner office I contribu	r, director, utor, or 35%		5	
	_			L		5	
	6	Loans and other receivables from other disqualified p				6	
	_	section 4958(f)(1)), and persons described in section	` ' '	` / ` /			2 522 222
	7	Notes and loans receivable, net			4,597,179.	7	2,582,209.
ets	8	Inventories for sale or use		<u> </u>	4,000.	8	4,500.
Assets	9	Prepaid expenses and deferred charges			27,079.	9	34,547.
1		Land, buildings, and equipment: cost or other basis. Complete Part VI of Schedule D		12,632,262.			
	b	Less: accumulated depreciation		3,129,223.	9,817,291.	10 c	9,503,039.
	11	Investments — publicly traded securities				11	
	12	Investments — other securities. See Part IV, line 11		-		12	
	13	Investments – program-related. See Part IV, line 11.				13	
	14	Intangible assets		├		14	
	15	Other assets. See Part IV, line 11			-1,667,374.	15	-1,988,971.
	16	Total assets. Add lines 1 through 15 (must equal line	33)		13,355,941.	16	11,073,886.
	17	Accounts payable and accrued expenses			195,213.	17	305,762.
	18	Grants payable				18	
	19	Deferred revenue		-	63,126.	19	4,314.
	20	Tax-exempt bond liabilities		-		20	
ë.	21	Escrow or custodial account liability. Complete Part		<u> </u>		21	
Liabilities	22	Loans and other payables to any current or former of key employee, creator or founder, substantial contribu- controlled entity or family member of any of these pe	ficer, direutor, or 3 ersons	ector, trustee, 35%		22	
_	23	Secured mortgages and notes payable to unrelated the		<u> </u>	10,973,477.	23	11,169,936.
	24	Unsecured notes and loans payable to unrelated third	•	-	250,000.	24	250,000.
	25	Other liabilities (including federal income tax, payable and other liabilities not included on lines 17-24). Com	es to rela plete Pa	ated third parties, art X of Schedule D.	1,494,948.	25	1,816,316.
	26	Total liabilities. Add lines 17 through 25			12,976,764.	26	13,546,328.
alances		Organizations that follow FASB ASC 958, check here and complete lines 27, 28, 32, and 33.		X			
a a	27	Net assets without donor restrictions			324,899.	27	-2,512,442.
m	28	Net assets with donor restrictions			54,278.	28	40,000.
Net Assets or Fund B		Organizations that do not follow FASB ASC 958, che and complete lines 29 through 33.	ck here	▶ ∐			
ō	29	Capital stock or trust principal, or current funds				29	
ets	30	Paid-in or capital surplus, or land, building, or equipn	nent fund	d [30	
SS	31	Retained earnings, endowment, accumulated income	, or othe	r funds		31	
t A	32	Total net assets or fund balances			379,177.	32	-2,472,442.
ž	33	Total liabilities and net assets/fund balances			13,355,941.	33	11,073,886.
BA	A		TEEA0111	L 09/22/21			Form 990 (2021)

Pai	t XI	Reconciliation of Net Assets				
		Check if Schedule O contains a response or note to any line in this Part XI.				. X
1	Total	revenue (must equal Part VIII, column (A), line 12)	1	4,4	96,6	37.
2	Total	expenses (must equal Part IX, column (A), line 25)	2	4,6	87,3	362.
3	Rever	nue less expenses. Subtract line 2 from line 1	3		90,7	
4	Net a	ssets or fund balances at beginning of year (must equal Part X, line 32, column (A))	4		79,1	
5	Net u	nrealized gains (losses) on investments	5			
6	Dona	ed services and use of facilities	6			
7		ment expenses	7			
8	Prior	period adjustments	8			
9	Other	changes in net assets or fund balances (explain on Schedule O). SEE SCHEDULE O	9	-2,6	60,8	394.
10	Net as	sets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 32,				
D		n (B))	10	-2,4	72,4	142.
Pai	τ ΧΙΙ	Financial Statements and Reporting				
		Check if Schedule O contains a response or note to any line in this Part XII				
					Yes	No
1	Accou	inting method used to prepare the Form 990: Cash X Accrual Other				
		organization changed its method of accounting from a prior year or checked 'Other,' explain hedule O.				
2 a	Were	the organization's financial statements compiled or reviewed by an independent accountant?		. 2a		Х
		s,' check a box below to indicate whether the financial statements for the year were compiled or reviewer ate basis, consolidated basis, or both: Separate basis Consolidated basis Both consolidated and separate basis	d on a			
ŀ	Were	the organization's financial statements audited by an independent accountant?		. 2b	Χ	
	If 'Yes	s,' check a box below to indicate whether the financial statements for the year were audited on a separa consolidated basis, or both:	te			
		Separate basis X Consolidated basis Both consolidated and separate basis				
(If 'Yes	to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, or compilation of its financial statements and selection of an independent accountant?		. 2c	Х	
	on Sc	organization changed either its oversight process or selection process during the tax year, explain hedule O.				
3 8	As a r Audit	esult of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Act and OMB Circular A-133?		. 3a	Х	
ŀ	If 'Yes	,' did the organization undergo the required audit or audits? If the organization did not undergo the required aud	t			
	or au	dits, explain why on Schedule O and describe any steps taken to undergo such audits	<u></u>	. 3 b	Χ	
BAA	ı	TEEA0112L 09/22/21		Form	990 ((2021)

SCHEDULE A (Form 990)

Department of the Treasury Internal Revenue Service

Public Charity Status and Public Support

Complete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust.

► Attach to Form 990 or Form 990-EZ.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

2021

Open to Public Inspection

Name o	ame of the organization Employer identification number								
SOL	UTIONS FOR CHANGE, IN	NC.				33-090261	7		
Part	I Reason for Public Cha	rity Status. (All o	organizations must	comple	ete this	s part.) See instruc	ctions.		
The o	rganization is not a private found	dation because it is: (For lines 1 through 12,	check o	nly one	box.)			
1	A church, convention of church	nes, or association of cl	hurches described in sect	ion 1 70 (b)(1)(A)(i).			
2	A school described in sectio	n 170(b)(1)(A)(ii). (Att	ach Schedule E (Form	990).)					
3	A hospital or a cooperative h	nospital service organ	ization described in sec	tion 170)(b)(1)(A	A)(iii).			
4	A medical research organiza	tion operated in conju	unction with a hospital o	describe	d in sec	tion 170(b)(1)(A)(iii). E	inter the hospital's		
	name, city, and state:								
5	An organization operated for section 170(b)(1)(A)(iv). (Co	the benefit of a colle					escribed in		
6	A federal, state, or local gov	ernment or governme	ental unit described in s	ection 1	70(b)(1)	(A)(v).			
7	An organization that normally receives a substantial part of its support from a governmental unit or from the general public described in section 170(b)(1)(A)(vi). (Complete Part II.)								
8	A community trust described	in section 170(b)(1)(A)(vi). (Complete Part I	l.)					
9	An agricultural research organi or university or a non-land-gra								
10	An organization that normall from activities related to its investment income and unre June 30, 1975. See section	exempt functions, sub lated business taxabl	e income (less section)	ns; and	(2) no r	more than 33-1/3% of i	ts support from gross		
11	An organization organized a			ety. See	section	1 509(a)(4).			
12	An organization organized a or more publicly supported or lines 12a through 12d that do	rganizations describe	ed in section 509(a)(1) o	r sectio	n 509(a)(2). See section 509(a	ut the purposes of one)(3). Check the box on		
а	Type I. A supporting organization organization organization (s) the power to recomplete Part IV, Sections A	on operated, supervise	d, or controlled by its sup	ported o	rganizat	ion(s), typically by givino	g the supported on. You must		
b	Type II. A supporting organiz management of the supporting must complete Part IV, Sect	organization vested in	controlled in connection the same persons that co	with its ontrol or	support manage	ed organization(s), by the supported organizat	having control or ion(s). You		
С	Type III functionally integrated organization(s) (see instruction	. A supporting organizations) You must com	tion operated in connection	n with, an	nd function	onally integrated with, its	supported		
d	Type III non-functionally integ functionally integrated. The cinstructions). You must com	rated A cumporting ord	, ganization operated in cor	naction	with ite	supported organization(s t and an attentiveness) that is not requirement (see		
е	Check this box if the organiz	ation received a writt	en determination from t	he IRS					
	integrated, or Type III non-fu Enter the number of supported								
-	Provide the following information	. 5							
) Name of supported organization	(ii) EIN	(iii) Type of organization (described on lines 1-10 above (see instructions))	(iv) I organizat in your g docur	ion listed overning	(v) Amount of monetary support (see instructions)	(vi) Amount of other support (see instructions)		
				Yes	No				
(A)									
(B)									
(B)									
(C)									
(D)	D)								
(E)									

Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)

(Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	Section A. Public Support									
begii	ndar year (or fiscal year nning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total			
1	Gifts, grants, contributions, and membership fees received. (Do not include any 'unusual grants.')	1,836,849.	2,770,331.	1,744,686.	2,842,553.	3,676,174.	12,870,593.			
2	Tax revenues levied for the organization's benefit and either paid to or expended on its behalf						0.			
3	The value of services or facilities furnished by a governmental unit to the organization without charge						0.			
4	Total. Add lines 1 through 3	1,836,849.	2,770,331.	1,744,686.	2,842,553.	3,676,174.	12,870,593.			
5	The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f)						1,061,646.			
	Public support. Subtract line 5 from line 4						11,808,947.			
Sec	tion B. Total Support				T					
	ndar year (or fiscal year nning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total			
7	Amounts from line 4	1,836,849.	2,770,331.	1,744,686.	2,842,553.	3,676,174.	12,870,593.			
8	Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources	24,691.	12,960.	63,082.	81,922.	12,000.	194,655.			
9	Net income from unrelated business activities, whether or not the business is regularly carried on			97,829.			97,829.			
10	Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.). SEE PART VI	1,220,554.	8,860.		24,079.	1,126.	1,254,619.			
11	Total support. Add lines 7 through 10						14,417,696.			
12	Gross receipts from related activ	rities, etc. (see ins	structions)			12	6,623,959.			
13	First 5 years. If the Form 990 is organization, check this box and						▶ □			
	tion C. Computation of Pu									
	Public support percentage for 20						81.91 %			
	Public support percentage from					<u> </u>	77.88 %			
	33-1/3% support test—2021. If t and stop here. The organization	qualifies as a pul	olicly supported o	rganization			► <u>X</u>			
b	33-1/3% support test—2020. If the and stop here. The organization	e organization did qualifies as a pu	d not check a box blicly supported o	on line 13 or 16a	a, and line 15 is 3	3-1/3% or more, o	check this box			
17a	10%-facts-and-circumstances te or more, and if the organization the organization meets the facts	est-2021. If the ormeets the facts-a-and-circumstance	rganization did no nd-circumstances es test. The orgar	t check a box on test, check this be dization qualifies a	line 13, 16a, or 10 box and stop here as a publicly supp	6b, and line 14 is Explain in Part corted organization	10% VI how 1▶ □			
	10%-facts-and-circumstances to or more, and if the organization organization meets the facts-and	meets the facts-a d-circumstances to	nd-circumstances est. The organizat	test, check this to ion qualifies as a	oox and stop here publicly supporte	e. Explain in Part ed organization	VI how the►			
18	Private foundation. If the organi	zation did not che	ck a box on line	13, 16a, 16b, 17a	, or 17b, check th	is box and see ins	structions			
BAA						Schedule	A (Form 990) 2021			

Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Sec	tion A. Public Support						
	lar year (or fiscal year beginning in) ►	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
1	Gifts, grants, contributions, and membership fees received. (Do not include						
2	any 'unusùal grants.')						
2	merchandise sold or services						
	performed, or facilities						
	furnished in any activity that is related to the organization's						
	tax-exempt purpose						
3	Gross receipts from activities that are not an unrelated trade or business under section 513.						
4	Tax revenues levied for the						
	organization's benefit and either paid to or expended on						
	its behalf						
5	The value of services or						
	facilities furnished by a governmental unit to the						
	organization without charge						
6	Total. Add lines 1 through 5						
7a	Amounts included on lines 1, 2, and 3 received from						
	disqualified persons						
b	Amounts included on lines 2						
	and 3 received from other than						
	disqualified persons that exceed the greater of \$5,000 or						
	1% of the amount on line 13						
_	for the year						
8	Public support. (Subtract line						
	7c from line 6.)						
Sec	tion B. Total Support						
Calen	dar year (or fiscal year beginning in) 🕨	(a) 2017	(b) 2018	(c) 2019	(d) 2020	(e) 2021	(f) Total
	Amounts from line 6						
10a	Gross income from interest, dividends, payments received on securities loans,						
	rents, royalties, and income from						
h	similar sources						
b	income (less section 511						
	taxes) from businesses						
_	acquired after June 30, 1975 Add lines 10a and 10b						
	Net income from unrelated business						
	activities not included on line 10b,						
	whether or not the business is regularly carried on						
12	Other income. Do not include						
	gain or loss from the sale of capital assets (Explain in						
	Part VI.)						
13	Total support. (Add lines 9, 10c, 11, and 12.)						
14	First 5 years. If the Form 990 is organization, check this box and	for the organization	on's first, second,	third, fourth, or	fifth tax year as a	section 501(c)	(3) • \(\bigcup \)
Sec	tion C. Computation of Pu						<u> </u>
15	Public support percentage for 20	021 (line 8, colum	n (f), divided by li	ine 13, column (f))		5 %
16	Public support percentage from	2020 Schedule A,	Part III, line 15.	<u></u>	<u> </u>	1	6 %
Sec	tion D. Computation of Inv	estment Incor	ne Percentage	е			
17	Investment income percentage f	for 2021 (line 10c,	column (f), divide	ed by line 13, col	lumn (f))		
18	Investment income percentage f						
19a	33-1/3% support tests-2021. If						
L	is not more than 33-1/3%, check 33-1/3% support tests— 2020. If			•		•	
D	line 18 is not more than 33-1/3%						
20	Private foundation. If the organi		-				_

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked box 12a, Part I, complete Sections A and B. If you checked box 12b, Part I, complete Sections A and C. If you checked box 12c, Part I, complete Sections A, D, and E. If you checked box 12d, Part I, complete Sections A and D, and complete Part V.)

Section A. A	All Supp	orting Or	ganizations
--------------	----------	-----------	-------------

			Yes	No
1	Are all of the organization's supported organizations listed by name in the organization's governing documents? If 'No,' describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.	1		
2	Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If 'Yes,' explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).	2		
38	a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If 'Yes,' answer lines 3b and 3c below.	3a		
ł	Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If 'Yes,' describe in Part VI when and how the organization made the determination.	3b		
(Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If 'Yes,' explain in Part VI what controls the organization put in place to ensure such use.	3c		
4	Was any supported organization not organized in the United States ('foreign supported organization')? If 'Yes' and if you checked box 12a or 12b in Part I, answer lines 4b and 4c below.	4 a		
ŀ	Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If 'Yes,' describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.	4b		
(c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If 'Yes,' explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.	4c		
5	a Did the organization add, substitute, or remove any supported organizations during the tax year? If 'Yes,' answer lines 5b and 5c below (if applicable). Also, provide detail in Part VI , including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).	5a		
ł	Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?	5b		
(Substitutions only. Was the substitution the result of an event beyond the organization's control?	5с		
6	Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? <i>If 'Yes,' provide detail in Part VI.</i>	6		
7	Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If 'Yes,' complete Part I of Schedule L (Form 990).	7		
8	Did the organization make a loan to a disqualified person (as defined in section 4958) not described on line 7? If 'Yes,' complete Part I of Schedule L (Form 990).	8		
98	a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons, as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If 'Yes,' provide detail in Part VI .	9a		
ŀ	Did one or more disqualified persons (as defined on line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If 'Yes,' provide detail in Part VI .	9b		
(Did a disqualified person (as defined on line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If 'Yes,' provide detail in Part VI.	9с		
10a	Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations)? If 'Yes,' answer line 10b below.	10a		
ł	Did the organization have any excess business holdings in the tax year? (Use Schedule C, Form 4720, to determine whether the organization had excess business holdings.)	10b		

га	1 Supporting Organizations (continued)			
11	Has the organization accepted a gift or contribution from any of the following persons?		Yes	No
	a A person who directly or indirectly controls, either alone or together with persons described on lines 11b and 11c below,			
	the governing body of a supported organization?	11a	<u></u>	
	b A family member of a person described on line 11a above?	11b	<u></u>	
	c A 35% controlled entity of a person described on line 11a or 11b above? If 'Yes' to line 11a, 11b, or 11c, provide detail in Part VI.	11c	L	
Sec	ction B. Type I Supporting Organizations			
_			Yes	No
1	Did the governing body, members of the governing body, officers acting in their official capacity, or membership of one or more supported organizations have the power to regularly appoint or elect at least a majority of the organization's officers, directors, or trustees at all times during the tax year? If 'No,' describe in Part VI how the supported organization(s) effectively operated, supervised, or controlled the organization's activities. If the organization had more than one supported organization, describe how the powers to appoint and/or remove officers, directors, or trustees were allocated among the supported organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2		2		
Sec	ction C. Type II Supporting Organizations			
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors or trustees			
	of each of the organization's supported organization(s)? If 'No,' describe in Part VI how control or management of the supporting organization was vested in the same persons that controlled or managed the supported organization(s).	1		
Sec	ction D. All Type III Supporting Organizations			<u> </u>
	Ston 217th Type in Supporting Siguinzations		Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
	organization's governing documents in effect on the date of notification, to the extent not previously provided.			
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported organization(s) or (ii) serving on the governing body of a supported organization? If 'No,' explain in Part VI how the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described on line 2, above, did the organization's supported organizations have a significant voice in the organization's investment policies and in directing the use of the organization's income or assets at all times during the tax year? If 'Yes,' describe in Part VI the role the organization's supported organizations played in this regard.	3		
Sec	ction E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see instructions).			
	The organization satisfied the Activities Test. Complete line 2 below.			
	b The organization is the parent of each of its supported organizations. <i>Complete line 3 below.</i>			
	The organization supported a governmental entity. Describe in Part VI how you supported a governmental entity (see	instru	uction:	s).
2	Activities Test. Answer lines 2a and 2b below.		Yes	No
	a Did substantially all of the organization's activities during the tax year directly further the exempt purposes of the supported organization(s) to which the organization was responsive? If 'Yes,' then in Part VI identify those supported organizations and explain how these activities directly furthered their exempt purposes, how the organization was responsive to those supported organizations, and how the organization determined that these activities constituted			
	substantially all of its activities.	2a		
	b Did the activities described on line 2a, above, constitute activities that, but for the organization's involvement, one or more of the organization's supported organization(s) would have been engaged in? If 'Yes,' explain in Part VI the reasons for the organization's position that its supported organization(s) would have engaged in these activities	26		
	but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer lines 3a and 3b below.			
	a Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or trustees of each of the supported organizations? If 'Yes' or 'No,' provide details in Part VI .	3a		
	b Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each of its supported organizations? If 'Yes' describe in Part VI the role played by the organization in this regard	3h		

Pai	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting Orga	anizati	ions	
1	Check here if the organization satisfied the Integral Part Test as a qualifying trus instructions. All other Type III non-functionally integrated supporting organization	t on No ns mus	v. 20, 1970 (explain in t complete Sections A	n Part VI). See through E.
Sec	tion A – Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3.	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or collection of gross income or for management, conservation, or maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sec	tion B — Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
ŀ	Average monthly cash balances	1b		
(Fair market value of other non-exempt-use assets	1c		
	Total (add lines 1a, 1b, and 1c)	1d		
•	Discount claimed for blockage or other factors (explain in detail in Part VI):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d.	3		
4	Cash deemed held for exempt use. Enter 0.015 of line 3 (for greater amount, see instructions).	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by 0.035.	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sec	tion C — Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, column A)	1		
2	Enter 0.85 of line 1.	2		
3	Minimum asset amount for prior year (from Section B, line 8, column A)	3		
4	Enter greater of line 2 or line 3.	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to emergency temporary reduction (see instructions).	6		
7	Check here if the current year is the organization's first as a non-functionally inte	egrated	Type III supporting or	ganization

BAA Schedule A (Form 990) 2021

c Excess from 2019..... d Excess from 2020..... e Excess from 2021.....

Schedule A (Form 990) 2021 SOLUTIONS FOR CHAN		33-0	902	2617 Page
Part V Type III Non-Functionally Integrated 509(a)(3)	Supporting Organiza	tions (continued)	- 1	
Section D — Distributions				Current Year
1 Amounts paid to supported organizations to accomplish exempt	purposes		1	
2 Amounts paid to perform activity that directly furthers exempt purpose in excess of income from activity	es of supported organization		2	
3 Administrative expenses paid to accomplish exempt purposes of	supported organizations		3	
4 Amounts paid to acquire exempt-use assets			4	
5 Qualified set-aside amounts (prior IRS approval required – provi	ide details in Part VI)		5	
6 Other distributions (describe in Part VI). See instructions.			6	
7 Total annual distributions. Add lines 1 through 6.			7	
8 Distributions to attentive supported organizations to which the organiz in Part VI). See instructions.	ration is responsive (provide		8	
9 Distributable amount for 2021 from Section C, line 6			9	
10 Line 8 amount divided by line 9 amount		1	0	
Section E — Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2021	;	(iii) Distributable Amount for 2021
1 Distributable amount for 2021 from Section C, line 6				
2 Underdistributions, if any, for years prior to 2021 (reasonable cause required — explain in Part VI). See instructions.				
3 Excess distributions carryover, if any, to 2021				
a From 2016				
b From 2017				
c From 2018				
d From 2019				
e From 2020				
f Total of lines 3a through 3e				
g Applied to underdistributions of prior years				
h Applied to 2021 distributable amount				
i Carryover from 2016 not applied (see instructions)				
j Remainder. Subtract lines 3g, 3h, and 3i from line 3f.				
4 Distributions for 2021 from Section D, line 7: \$				
a Applied to underdistributions of prior years				
b Applied to 2021 distributable amount				
c Remainder. Subtract lines 4a and 4b from line 4.				
5 Remaining underdistributions for years prior to 2021, if any. Subtract lines 3g and 4a from line 2. For result greater than zero, explain in Part VI. See instructions.				
6 Remaining underdistributions for 2021. Subtract lines 3h and 4b from line 1. For result greater than zero, explain in Part VI. See instructions.				
7 Excess distributions carryover to 2022. Add lines 3j and 4c.				
8 Breakdown of line 7:				
a Excess from 2017				
b Excess from 2018				

Schedule A (Form 990) 2021 BAA

33-0902617

Page 8

Part VI

Supplemental Information. Provide the explanations required by Part II, line 10; Part II, line 17a or 17b; Part III, line 12; Part IV, Section A, lines 1, 2, 3b, 3c, 4b, 4c, 5a, 6, 9a, 9b, 9c, 11a, 11b, and 11c; Part IV, Section B, lines 1 and 2; Part IV, Section C, line 1; Part IV, Section D, lines 2 and 3; Part IV, Section E, lines 1c, 2a, 2b, 3a, and 3b; Part V, line 1; Part V, Section B, line 1e; Part V, Section D, lines 5, 6, and 8; and Part V, Section E, lines 2, 5, and 6. Also complete this part for any additional information. (See instructions.)

PART II, LINE 10 - OTHER INCOME

NATURE AND SOURCE	 2021	 2020	 2019	 2018	2017
MISCELLANEOUS INCOME	\$ 1,126.	\$ 24,079.		\$ 6,176.	
LOAN FORGIVENESS INCOME SOCIAL ENTERPRISE				2,684.	1,211,473.
TOTAL	\$ 1,126.	\$ 24,079.	\$ 0.	\$ 8,860.	\$ 1,220,554.

BAA TEEA0408L 08/31/21 Schedule A (Form 990) 2021

Schedule B (Form 990)

PUBLIC DISCLOSURE COPY Schedule of Contributors

OMB No. 1545-0047

2021

Employer identification number

Department of the Treasury Internal Revenue Service

Name of the organization ► Attach to Form 990 or Form 990-PF. ► Go to www.irs.gov/Form990 for the latest information.

SOLUTIONS FOR CHANGE 33-0902617 INC Organization type (check one): Filers of: Section: Form 990 or 990-EZ X 501(c)(3) (enter number) organization 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation 527 political organization Form 990-PF 501(c)(3) exempt private foundation 4947(a)(1) nonexempt charitable trust treated as a private foundation 501(c)(3) taxable private foundation Check if your organization is covered by the General Rule or a Special Rule. Note: Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions. **General Rule** For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, contributions totaling \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II. See instructions for determining a contributor's total contributions. Special Rules For an organization described in section 501(c)(3) filing Form 990 or 990-EZ that met the 33-1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi), that checked Schedule A (Form 990), Part II, line 13, 16a, or 16b, and that received from any one contributor, during the year, total contributions of the greater of (1) \$5,000; or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h; or (ii) Form 990-EZ, line 1. Complete Parts I and II. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 exclusively for religious, charitable, scientific, literary, or educational purposes, or for the prevention of cruelty to children or animals. Complete Parts I (entering 'N/A' in column (b) instead of the contributor name and address), II, and III. For an organization described in section 501(c)(7), (8), or (10) filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions exclusively for religious, charitable, etc., purposes, but no such contributions totaled more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Don't complete any of the parts unless the General Rule applies to this organization because it received nonexclusively religious, charitable, etc., contributions

BAA For Paperwork Reduction Act Notice, see the instructions for Form 990, 990-EZ, or 990-PF.

2, to certify that it doesn't meet the filing requirements of Schedule B (Form 990).

Schedule B (Form 990) (2021)

Caution: An organization that isn't covered by the General Rule and/or the Special Rules doesn't file Schedule B (Form 990), but it must answer 'No' on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on its Form 990-PF, Part I, line

Part I	Contributors (see instructions). Use duplicate copies of Part I if additional sp	pace is needed.	
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
1		\$ <u>300,000</u> .	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
2		\$151,853.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
3		\$250,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
4		\$427,118.	Person X Payroll
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>5_</u> _		\$100,000.	Person X Payroll Noncash (Complete Part II for noncash contributions.)
(a) No.	(b) Name, address, and ZIP + 4	(c) Total contributions	(d) Type of contribution
<u>6</u>		\$100,000.	Person X Payroll

BAA

Schedule B (Form 990) (2021)

Name of organization Employer identification number 33-0902617 SOLUTIONS FOR CHANGE, INC.

Part II	Noncash Property (see instructions). Use duplicate copies of Part II if additional s	space is needed.	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
	N/A	-	
] \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - -\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - -s	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - - -	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		- - - \$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (See instructions.)	(d) Date received
		-	
	<u></u>	- \$	

TEEA0703L 10/06/21

Employer identification number 33-0902617

Part III	Exclusively religious, charitable, et				
	or (10) that total more than \$1,000 for the following line entry. For organizations of	ne year from any one contributor. Completing Part III, enter the total of <i>exclusiv</i>	ete columns (a) through (e) and Ely religious, charitable, etc.,		
	contributions of \$1,000 or less for the year. Use duplicate copies of Part III if additional	(Enter this information once. See instruction	ns.)		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	N/A				
	<u> </u>		 		
		(e) Transfer of gift			
	Transferee's name, addres	s, and ZIP + 4 Rela	ationship of transferor to transferee		
	<u> </u>				
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
					
		(e) Transfer of gift			
	Transferee's name, addres	s, and ZIP + 4 Rela	Relationship of transferor to transferee		
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
					
			 		
	_ , , , , , , , , , , , , , , , , , , ,	(e) Transfer of gift			
	Transferee's name, addres	s, and ZIP + 4 Reis	ationship of transferor to transferee		
					
(a) No. from Part I	(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is held		
	<u> </u>				
	 		 		
		(e) Transfer of gift			
	Transferee's name, addres	s, and ZIP + 4 Rela	ationship of transferor to transferee		

SCHEDULE D (Form 990)

Supplemental Financial Statements

► Complete if the organization answered 'Yes' on Form 990,
Part IV, line 6, 7, 8, 9, 10, 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.

► Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047 2021

Open to Public Inspection
Employer identification number

Department of the Treasury Internal Revenue Service Name of the organization

SOLUTIONS FOR CHANGE

50.	Editons for chinds, the.			33-0902617	
Pa	rt Organizations Maintaining Donor	Advised Funds or Other	Similar Fund	ls or Accounts.	
	Complete if the organization answ	ered 'Yes' on Form 990, l	Part IV, line 6		
		(a) Donor advised fur	nds	(b) Funds and other acco	ounts
1	Total number at end of year				
2	Aggregate value of contributions to (during year)				
3	Aggregate value of grants from (during year)				
4	Aggregate value at end of year				
5	Did the organization inform all donors and donor are the organization's property, subject to the o				No
6	Did the organization inform all grantees, donors for charitable purposes and not for the benefit of impermissible private benefit?	s, and donor advisors in writing of the donor or donor advisor, c	that grant funds or for any other p	can be used only burpose conferring	□ No
Pa	Conservation Easements. Complete if the organization answ	vered 'Yes' on Form 990	Part IV line 7	7	
1	Purpose(s) of conservation easements held by				
-	Preservation of land for public use (for example	- · · · · · · · · · · · · · · · · · · ·	<u></u>	n of a historically important lan	d area
	Protection of natural habitat	•	Preservation	n of a certified historic structure	е
	Preservation of open space				
2		eld a qualified conservation contrib	oution in the form	of a conservation easement on the	ne
	last day of the tax year.			Held at the End of th	o Tay Voar
	a Total number of conservation easements				e lax leai
	b Total acreage restricted by conservation easem				
	c Number of conservation easements on a certific				
	d Number of conservation easements included in		• ,		
	structure listed in the National Register			. 2d	
3	Number of conservation easements modified, trans tax year ►	ferred, released, extinguished, or	terminated by the	e organization during the	
4	Number of states where property subject to conserv				
5	Does the organization have a written policy reg				Пы
6	and enforcement of the conservation easement Staff and volunteer hours devoted to monitoring, in				∐ No
0	►	specifig, fiariumly of violations, a	ind enforcing cons	servation easements during the ye	zai
7	Amount of expenses incurred in monitoring, inspec ►\$	ting, handling of violations, and e	nforcing conserva	tion easements during the year	
8	Does each conservation easement reported on and section 170(h)(4)(B)(ii)?	line 2(d) above satisfy the requ	irements of sect	ion 170(h)(4)(B)(i) Yes	No
9	In Part XIII, describe how the organization repoinclude, if applicable, the text of the footnote to conservation easements.	orts conservation easements in the organization's financial sta	its revenue and atements that de	expense statement and balance scribes the organization's acco	e sheet, and unting for
Pa	Organizations Maintaining Collections Complete if the organization answ	tions of Art, Historical Treed 'Yes' on Form 990,	reasures, or C Part IV, line 8	Other Similar Assets.	
1	If the organization elected, as permitted under historical treasures, or other similar assets held Part XIII the text of the footnote to its financial	I for public exhibition, education	n, or research in	tement and balance sheet work furtherance of public service, p	s of art, provide in
	b If the organization elected, as permitted under historical treasures, or other similar assets held for following amounts relating to these items:				fart, e
	(i) Revenue included on Form 990, Part VIII, li	ine 1			
	(ii) Assets included in Form 990, Part X				
	If the organization received or held works of art, his amounts required to be reported under FASB A	SC 958 relating to these items:	:		
	a Revenue included on Form 990, Part VIII, line 1				
	b Assets included in Form 990, Part X				

TEEA3301L 08/30/21

Part III Organizations Mainta			rical Treasures of	Other Similar Ass		nued)
						<i>lucu)</i>
3 Using the organization's acquisition items (check all that apply):	, accession, and other			nake significant use of its	collection	
a Public exhibition		<u> </u>	or exchange program			
b Scholarly research	estiana	e Other				
c Preservation for future gener			£	:_		
4 Provide a description of the organiz Part XIII.			· ·			
5 During the year, did the organiza to be sold to raise funds rather the	nan to be maintained	d as part of the or	rganization's collection	?	Yes	No
Part IV Escrow and Custodia line 9, or reported an				swered 'Yes' on Fo	orm 990, P	art IV,
1 a Is the organization an agent, trus	stee, custodian or otl	ner intermediary t	for contributions or oth	er assets not included		
on Form 990, Part X?					Yes	No
b If 'Yes,' explain the arrangement	in Part XIII and com	plete the followir	ng table:			
					Amount	
c Beginning balance						
d Additions during the year						
e Distributions during the year						
f Ending balance2 a Did the organization include an a						T N-
b If 'Yes,' explain the arrangement						No
b ii res, explain the arrangement	III Fait Alli. Check i	iere ii trie explait	ation has been provide	u on Fart Am		
Part V Endowment Funds. C	omplete if the or	ganization and	swered 'Yes' on Fo	orm 990 Part IV li	ne 10	
Lindowille it i dids.	(a) Current year	(b) Prior year			(e) Four ye	ears hack
1 a Beginning of year balance	(u) burront your	(b) The year	(b) The Journ Bush	(u) Throo youro suok	(c) rour j	Jul O Buok
b Contributions					+	
c Net investment earnings, gains,						
and losses						
d Grants or scholarships					 	
e Other expenditures for facilities and programs						
f Administrative expenses						
g End of year balance						
2 Provide the estimated percentage	e of the current year	end balance (line	e 1g, column (a)) held	as:		
a Board designated or quasi-endowm	ent ►	%				
b Permanent endowment ►	%					
c Term endowment ►	%					
The percentages on lines 2a, 2b, a	nd 2c should equal 10	0%.				
3 a Are there endowment funds not in t	he possession of the	organization that a	re held and administered	for the		
organization by:					Yes	s No
(i) Unrelated organizations					3a(i)	
(ii) Related organizations					3a(ii)	
b If 'Yes' on line 3a(ii), are the rela	-	•			3b	
4 Describe in Part XIII the intended		ation's endowme	nt funds.			
Part VI Land, Buildings, and Complete if the organi		'Yes' on Forn	n 990, Part IV, line	e 11a. See Form 99	0, Part X,	line 10.
Description of property	(a) Cos	t or other basis	(b) Cost or other	(c) Accumulated	(d) Book	value
-	(ir	nvestment)	basis (other)	depreciation		
1 a Land			4,185,895.			5,895.
b Buildings			7,971,898.	2,701,755.	5,27	0,143.
c Leasehold improvements				0=-		
d Equipment			420,064.	373,063.	4	7,001.
e Other		000 5 13	54,405.	54,405.	2 5 5	0.
Total. Add lines 1a through 1e. (Colum	ın (a) must equal Fo	rm 990, Part X, c	oiumn (B), line 10c.)		9,50	13,039.

BAA Schedule D (Form 990) 2021

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-	90, Part X, line 12 year market value
(1) Financial derivatives	(,	(O) meaned or random cost or one or	your marrier value
(2) Closely held equity interests.		_	
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
 (H)			
 (I)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 12.)			
Part VIII Investments — Program Related.		N/A	
Complete if the organization answered			
(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-	of-year market value
(1)			
(2)			
(3)			
(4)			
_ (5)			
(6)			
(7)			
(8)			
(9)		_	
(10)			
Total. (Column (b) must equal Form 990, Part X, column (B) line 13.) Part IX Other Assets.	N/	λ	
Complete if the organization answered			
	i tes on ronn 9:	90, Part IV, line 11d. See Form 99	0, Part X, line 15
	scription	90, Part IV, line 11d. See Form 99	00, Part X, line 15 (b) Book value
(a) De (1)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4) (5)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4) (5) (6)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4) (5) (6) (7)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4) (5) (6) (7) (8)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4) (5) (6) (7)		90, Part IV, line 11d. See Form 99	
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9)	scription		
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (column (d) must equal Form 990, Part X)	B) line 15.)	•	
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (Part X Other Liabilities. Complete if the organization answered 'Yes' on F	B) line 15.)	•	(b) Book value
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (Part X Other Liabilities. Complete if the organization answered 'Yes' on F 1. (a) Descri	B) line 15.)	•	
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (Part X Other Liabilities. Complete if the organization answered 'Yes' on F 1. (a) Description (b) Federal income taxes	B) line 15.)	•	(b) Book value (b) Book value
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (Part X Other Liabilities. Complete if the organization answered 'Yes' on F 1. (a) Description (a) Description (b) Federal income taxes (2) ACCRUED EXPENSES	B) line 15.)	•	(b) Book value (b) Book value 255,072.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (Part X Other Liabilities. Complete if the organization answered 'Yes' on F 1. (a) Description (a) Description (b) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST	B) line 15.)	•	(b) Book value (b) Book value 255,072. 1,341,358.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (experiment)) Part X Other Liabilities. Complete if the organization answered 'Yes' on Financial income taxes (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE	B) line 15.)	•	(b) Book value (b) Book value 255,072. 1,341,358. 91,783.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (Part X Other Liabilities. Complete if the organization answered 'Yes' on F 1. (a) Description (a) Description (b) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST	B) line 15.)	•	(b) Book value (b) Book value 255, 072. 1,341,358. 91,783. 2,084.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (complete if the organization answered 'Yes' on Figure 1. (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE (5) SHARE OF DEFICIENCY IN PARTNERSHIP	B) line 15.)	•	(b) Book value 255,072. 1,341,358. 91,783. 2,084. 53,659.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (experiment)) Part X Other Liabilities. Complete if the organization answered 'Yes' on Factorial income taxes (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE (5) SHARE OF DEFICIENCY IN PARTNERSHILL (6) TENANT SECURITY DEPOSITS	B) line 15.)	•	(b) Book value 255,072. 1,341,358. 91,783. 2,084. 53,659.
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (experiment)) Complete if the organization answered 'Yes' on Figure 1. (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE (5) SHARE OF DEFICIENCY IN PARTNERSHI (6) TENANT SECURITY DEPOSITS (7) TENANT TRUST FUND (8) (9)	B) line 15.)	•	(b) Book value 255,072. 1,341,358. 91,783. 2,084. 53,659.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (experiment)) Part X Other Liabilities. Complete if the organization answered 'Yes' on Factorial income taxes (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE (5) SHARE OF DEFICIENCY IN PARTNERSHT (6) TENANT SECURITY DEPOSITS (7) TENANT TRUST FUND (8) (9) (10)	B) line 15.)	•	(b) Book value 255,072. 1,341,358. 91,783. 2,084. 53,659.
(1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (experience) Complete if the organization answered 'Yes' on Factorial income taxes (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE (5) SHARE OF DEFICIENCY IN PARTNERSHT (6) TENANT SECURITY DEPOSITS (7) TENANT TRUST FUND (8) (9) (10) (11)	B) line 15.)	11e or 11f. See Form 990, Part X, line 25.	(b) Book value 255,072. 1,341,358. 91,783. 2,084. 53,659. 72,360.
(a) De (1) (2) (3) (4) (5) (6) (7) (8) (9) (10) Total. (Column (b) must equal Form 990, Part X, column (experiment)) Part X Other Liabilities. Complete if the organization answered 'Yes' on Factorial income taxes (1) Federal income taxes (2) ACCRUED EXPENSES (3) ACCRUED INTEREST (4) RELATED PARTY PAYABLE (5) SHARE OF DEFICIENCY IN PARTNERSHT (6) TENANT SECURITY DEPOSITS (7) TENANT TRUST FUND (8) (9) (10)	B) line 15.)	11e or 11f. See Form 990, Part X, line 25.	(b) Book value 255,072. 1,341,358. 91,783. 2,084. 53,659. 72,360.

to the contract of the contrac	0 2 0	2017
Part XI Reconciliation of Revenue per Audited Financial Statements With Revenue per Re	eturn.	
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total revenue, gains, and other support per audited financial statements	1	4,533,959.
2 Amounts included on line 1 but not on Form 990, Part VIII, line 12:		
a Net unrealized gains (losses) on investments		
b Donated services and use of facilities		
c Recoveries of prior year grants		
d Other (Describe in Part XIII.) SEE PART XIII 2d -92,278.		
e Add lines 2a through 2d.	2 e	37,322.
3 Subtract line 2e from line 1	3	4,496,637.
4 Amounts included on Form 990, Part VIII, line 12, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b	4 c	
5 Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.).	5	4,496,637.
Part XII Reconciliation of Expenses per Audited Financial Statements With Expenses per	Retui	'n.
Complete if the organization answered 'Yes' on Form 990, Part IV, line 12a.		
1 Total expenses and losses per audited financial statements	1	7,385,578.
2 Amounts included on line 1 but not on Form 990, Part IX, line 25:		· · · · ·
a Donated services and use of facilities		
b Prior year adjustments		
c Other losses		
d Other (Describe in Part XIII.) SEE PART XIII 2d 2,568,616.		
e Add lines 2a through 2d.	2 e	2,698,216.
3 Subtract line 2e from line 1	3	4,687,362.
4 Amounts included on Form 990, Part IX, line 25, but not on line 1:		
a Investment expenses not included on Form 990, Part VIII, line 7b		
b Other (Describe in Part XIII.)		
c Add lines 4a and 4b.	4 c	
5 Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.).	5	4,687,362.
Part XIII Supplemental Information.		

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

PART X - FASB ASC 740 FOOTNOTE

SOLUTIONS FOR CHANGE IS A PUBLIC CHARITY AND IS EXEMPT FROM INCOME TAXES UNDER SECTION 501(C)(3) OF THE INTERNAL REVENUE CODE AND SECTION 23701(D) OF THE CALIFORNIA REVENUE AND TAXATION CODE. SOLUTIONS FOR CHANGE BELIEVES THAT IT HAS APPROPRIATE SUPPORT FOR ANY TAX POSITIONS TAKEN, AND AS SUCH, DOES NOT HAVE ANY UNCERTAIN TAX POSITIONS THAT ARE MATERIAL TO THE CONSOLIDATED FINANCIAL STATEMENTS. SOLUTIONS FOR CHANGE IS NOT A PRIVATE FOUNDATION.

NO PROVISION OR BENEFIT FOR INCOME TAXES FOR THE LIMITED LIABILITY COMPANIES AND

Part XIII Supplemental Information (continued)

PART X - FASB ASC 740 FOOTNOTE (CONTINUED)

LIMITED PARTNERSHIPS HAVE BEEN INCLUDED IN THESE CONSOLIDATED FINANCIAL STATEMENTS SINCE TAXABLE INCOME (LOSS) PASSES THROUGH TO, AND IS REPORTABLE BY, THE MEMBER/PARTNERS INDIVIDUALLY.

SCHEDULE D, PART XI, LINE 2D OTHER REVENUE INCLUDED IN F/S BUT NOT INCLUDED ON FORM 990

COST OF GOODS SOLD EXPENSE PASSTHROUGH INCOME/LOSSES SPECIAL EVENT EXPENSES TOTAL	 49,646320,122. 178,19892,278.
SCHEDULE D, PART XII, LINE 2D OTHER EXPENSES AND LOSSES PER AUDITED F/S	
COST OF GOODS SOLD EXPENSE LOSS ON CANCELLATION OF DEBT SPECIAL EVENT EXPENSES	\$ 49,646. 2,340,772. 178,198.
TOTAI	\$ 2,568,616.

BAA TEEA3305L 08/30/21 Schedule D (Form 990) 2021

SCHEDULE G (Form 990)

Supplemental Information Regarding Fundraising or Gaming Activities

Complete if the organization answered 'Yes' on Form 990, Part IV, line 17, 18, or 19, or if the organization entered more than \$15,000 on Form 990-EZ, line 6a.

► Attach to Form 990 or Form 990-EZ.

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service

► Go to www.irs.gov/Form990 for instructions and the latest information.

Open to Public Inspection

SOLUTIONS FOR CHANGE, INC					33-090261	
Fundraising Activities. Complet	te if the organiza	ation answ	ered 'Yes'	on Form 990, Part IV, line		
Form 990-EZ filers are not re Indicate whether the organization ratio and mail solicitations b Internet and email solicitations c Phone solicitations d In-person solicitations	raised funds the		of the follo	Solicitation of non-	government grants	
 2a Did the organization have a written or employees listed in Form 990, Par b If 'Yes,' list the 10 highest paid incompensated at least \$5,000 by the 	t VII) or entity lividuals or enti	in connect ties (fund	tion with p	rofessional fundraising	services?	
(i) Name and address of individual or entity (fundraiser)	(ii) Activity	have custo of conti	fundraiser dy or control ributions?	(iv) Gross receipts from activity	(v) Amount paid to (or retained by) fundraiser listed in column (i)	(vi) Amount paid to (or retained by) organization
1		Yes	No			
2						
3						
4						
5						
6						
7						
8						
9						
10						
Total				ontributions or has been	notified it is exempt from	0. n registration

	t II	Fundraising Events. Complete if more than \$15,000 of fundraising	NS FOR CHANGE, the organization ar	nswered 'Yes' on Fo	33-09 orm 990, Part IV, li	ine 18, or reported
		List events with gross receipts gre	eater than \$5,000.			
			(a) Event #1 FUNDRAISING	(b) Event #2	(c) Other events NONE	(d) Total events (add column (a) through column (c))
e			(event type)	(event type)	(total number)	amough column (c)
Revenue	1	Gross receipts	526,523.			526,523
ĽĽ	2	Less: Contributions	344,910.			344,910
	3	Gross income (line 1 minus line 2)	181,613.			181,613
	4	Cash prizes				
	5	Noncash prizes				
nses	6	Rent/facility costs	109,592.			109,592
Expe	7	Food and beverages				
Direct Expenses	8	Entertainment	13,000.			13,000
Δ	9	Other direct expenses	83,585.			83,585
	10	'				
_	11	Net income summary. Subtract line 10 fr				
Par	t III	Gaming. Complete if the organiza \$15,000 on Form 990-EZ, line 6a.	ition answered Yes	s on Form 990, Par	t iv, line 19, or re	ported more than
Revenue			(a) Bingo	(b) Pull tabs/instant bingo/progressive bingo	(c) Other gaming	(d) Total gaming (add column (a) through column (c))
ď	1	Gross revenue				
ses	2	Cash prizes				
xpenses		Cash prizes Noncash prizes				
lirect Expenses	3					
Direct Expenses	3	Noncash prizes				
	3	Noncash prizes	Yes%	Yes %	Yes%	
	3 4 5	Noncash prizes	No	No	No	
	3 4 5	Noncash prizes	No ough 5 in column (d)	No	No P	
	3 4 5 6 7 8	Noncash prizes	ough 5 in column (d)	No No no (d)	No P	
9	3 4 5 6 7 8 Ente	Noncash prizes	No ough 5 in column (d) ne 7 from line 1, colum	No No no (d)	No P	Tyes No

10 a Were any of the organization's gaming licenses revoked, suspended, or terminated during the tax year?.....

Schedule G (Form 990) 2021	SOLUTIONS FO	R CHANGE, INC.	33-0	902617	Page 3
11 Does the organization of	onduct gaming activities with n	onmembers?		Yes	No
		st, or a member of a partnership or o		Yes	No
13 Indicate the percentage of	gaming activity conducted in:			1	
a The organization's facili	ty			3a	%
_				3 b	%
14 Enter the name and addre	ess of the person who prepares the	ne organization's gaming/special even	ts books and records:		
Name •					
Address •					
b If 'Yes,' enter the amount of gaming revenue retains	ave a contract with a third part of gaming revenue received ned by the third party \$ address of the third party:	y from whom the organization rece by the organization► \$	eives gaming revenue? and the a	Yes mount	No
Name •					
Address ►					
16 Gaming manager inform	nation:				
Name ►					
	ensation ► \$				
Description of services p	provided				
Director/officer	Employee	Independent contrac	ctor		
17 Mandatory distributions:					
a Is the organization require state gaming license?	ed under state law to make charit	able distributions from the gaming pro	oceeds to retain the	Yes	No
	•	to be distributed to other exempt orga	nizations or spent in the	· <u> </u>	
9	npt activities during the tax year			2000	
and Part III, Iir	Information. Provide the nes 9, 9b, 10b, 15b, 15c, as instructions	e explanations required by Pa 16, and 17b, as applicable.	art I, Iine 2b, colum Also provide any a	ns (III) and (dditional	v);

 BAA
 TEEA3703L
 07/12/21
 Schedule G (Form 990) 2021

SCHEDULE J (Form 990)

Department of the Treasury Internal Revenue Service

Compensation Information

For certain Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

Complete if the organization answered 'Yes' on Form 990, Part IV, line 23.

ation answered 'Yes' on Form 990, Part IV, line 23.

Attach to Form 990.

► Go to www.irs.gov/Form990 for instructions and the latest information.

OMB No. 1545-0047

Open to Public Inspection

Name of the organization

SOLUTIONS FOR CHANGE, INC.

Part I Questions Regarding Comp

Employer identification number 33-0902617

rai	Questions Regarding Compensation				
				Yes	No
1 a	Check the appropriate box(es) if the organization provided any of t VII, Section A, line 1a. Complete Part III to provide any relevant	the following to or for a person listed on Form 990, Part ant information regarding these items.			
	First-class or charter travel	Housing allowance or residence for personal use			
	Travel for companions	Payments for business use of personal residence			
	Tax indemnification and gross-up payments	Health or social club dues or initiation fees			
	Discretionary spending account	Personal services (such as maid, chauffeur, chef)			
b	If any of the boxes on line 1a are checked, did the organization foll reimbursement or provision of all of the expenses described a		1 b		
2	Did the organization require substantiation prior to reimbursing trustees, and officers, including the CEO/Executive Director, re		2		
3	Indicate which, if any, of the following the organization used to est Executive Director. Check all that apply. Do not check any box establish compensation of the CEO/Executive Director, but ex	ablish the compensation of the organization's CEO/ xes for methods used by a related organization to plain in Part III.			
	X Compensation committee	X Written employment contract			
	Independent compensation consultant	Compensation survey or study			
	Form 990 of other organizations	X Approval by the board or compensation committee			
4	During the year, did any person listed on Form 990, Part VII, organization or a related organization:	Section A, line 1a, with respect to the filing			
	Receive a severance payment or change-of-control payment?		4 a		Χ
	Participate in or receive payment from a supplemental nonque		4 b		Χ
С	Participate in or receive payment from an equity-based compe		4 c		X
	If 'Yes' to any of lines 4a-c, list the persons and provide the a	applicable amounts for each item in Part III.			
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations	s must complete lines 5.9			
_		·			
5	For persons listed on Form 990, Part VII, Section A, line 1a, did th contingent on the revenues of:	le organization pay or accrue any compensation			
а	The organization?		5 a		Х
b	Any related organization?		5 b		Χ
	If 'Yes' on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did th contingent on the net earnings of:	ne organization pay or accrue any compensation			
а	The organization?		6 a		Χ
b	Any related organization?		6 b		X
	If 'Yes' on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, c payments not described on lines 5 and 6? If 'Yes,' describe in	did the organization provide any nonfixed n Part III.	7		Х
8	Were any amounts reported on Form 990, Part VII, paid or ac to the initial contract exception described in Regulations section of Yes.' describe in Part III.	crued pursuant to a contract that was subject on 53.4958-4(a)(3)?	8		v
_	,		O		X
9	If 'Yes' on line 8, did the organization also follow the rebuttable presection 53 4958-6(c)?	esumption procedure described in Regulations	9		

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

 	 	 		 		(1)	16
						(i)	
 		 	 	 		(ii)	15
						(i)	
 	 	 	 	 	 	a	14
						(i)	
						(ii)	13
-						(i)	
						(ii)	12
 	 					9	
						(ii)	11
 	 	 	 	 	 	⊕	
						(ii)	10
l 	 	 		 	 	9	
						(ii)	9
 	i	 	 	 	 	9	
						(ii)	00
 	 				 	9	
						(ii)	7
						(i)	
] 		(ii)	6
						(i)	
						(ii)	5
						(i)	
 	 	 	 	 		(ii)	4
						(i)	
						(ii)	3
						(i)	
] 		(ii)	2
						(i)	
0. 0. 0.	0		0.	0.	0.	(ii)	1 PRESIDENT & CEO
	26.321.	0.	0	0.	165.251.	(i)	CHRIS MEGISON
columns(B)(i)-(D)	benefits	(C) Retirement and other deferred compensation	(iii) Other reportable compensation	(ii) Bonus & incentive compensation	(i) Base compensation		(A) Name and Title
	(D) Nontaxable		(B) Breakdown of w-z and/or 1099-MISC and/or 1099-NEC compensation	וע/טו וטפיואווטע מווע/טו	(a) preakdown or w-2 a		

Schedule J (Form 990) 2021 SOLUTIONS FOR CHANGE, INC.

Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

ВАА

SCHEDULE 0 (Form 990)

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information.

► Go to www.irs.gov/Form990 for the latest information.

► Attach to Form 990 or Form 990-EZ.

2021

Open to Public Inspection

OMB No. 1545-0047

Department of the Treasury Internal Revenue Service Name of the organization

SOLUTIONS FOR CHANGE, INC.

Employer identification number 33-0902617

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

OVER ITS TWENTY-TWO-YEAR HISTORY SOLUTIONS FOR CHANGE, INC. (SOLUTIONS) HAS ESTABLISHED NUMEROUS RELATED ORGANIZATIONS TO SUPPORT AND ADVANCE ITS MISSION OF SOLVING FAMILY HOMELESSNESS. ONLY THE PROGRAMS AND ENTERPRISES SOLELY CONTROLLED BY SOLUTIONS ARE REPRESENTED IN THIS 990. OTHER RELATED ORGANIZATIONS THAT THE NONPROFIT MANAGES, BUT ARE NOT SOLELY CONTROLLED BY SOLUTIONS, ARE NAMED IN SCHEDULE R. RESPECTIVE OF THIS 990, SOLUTIONS RAISED \$4,496,637 IN REVENUE; A 21% INCREASE COMPARED TO THE \$3,571,397 REPORTED IN 2020. THIS CRITICAL SUPPORT EQUIPPED THE NONPROFIT TO BUILD UPON ITS COVID RECOVERY STRATEGIES, WHICH NOT ONLY HELPED RESET ITS PROGRAM CAPABILITIES TO PRE-PANDEMIC LEVELS, BUT IT ALSO EMPOWERED SOLUTIONS TO RESPOND TO A MUCH GREATER NEED BECAUSE OF THE PANDEMIC. OF THE EIGHT DIFFERENT TRANSFORMATIONAL HOUSING COMMUNITIES, WORKFORCE TRAINING AND SUPPORTIVE SERVICE PROGRAMS OPERATED BY SOLUTIONS IN 2021 (SERVING OVER 640 ONCE HOMELESS PARENTS AND THEIR CHILDREN ON ANY GIVEN DAY), THE SOLUTIONS ACADEMY WAS THE MOST NEEDED INTERVENTION. DUE TO INCREASED CHARITABLE CONTRIBUTIONS IN 2021, SOLUTIONS WAS ABLE TO PIVOT AND COMPLEMENT THE SOLUTIONS ACADEMY WITH AN EXCITING NEW INTERVENTION CALLED THE HEALING AND RETREAT CENTER (HRC). AFTER SEVERAL YEARS IN THE DESIGN PHASE THIS NEW RESIDENTIAL PROGRAM COMES TO THE SOUTHERN CALIFORNIA REGION JUST IN TIME. THE HRC INTERVENTION REPLACES WHAT THE STATEWIDE HOMELESSNESS RESPONSE SYSTEM REFERS TO AS AN EMERGENCY SHELTER, INTERIM SHELTER, NAVIGATION CENTER OR OTHER LAW BARRIER PROGRAM. JUST AS THE NAME SUGGESTS, THIS NEW PROGRAM PROVIDES A SAFE PLACE FOR FAMILIES WITH YOUNG CHILDREN TO RETREAT, UNPACK, AND HEAL FROM THE TRAUMAS ASSOCIATED WITH TODAY'S TOXIC HOMELESSNESS SYSTEM. IN 2021 THE ORGANIZATION EXPERIENCED WHAT IS REFERRED TO AS A "LOSS OF CANCELLATION OF DEBT" OF \$2,340,772, WHICH IS CLASSIFIED AS A NONOPERATING EXPENSE, A COST INCURRED WHEN NOT DIRECTLY RELATED TO A NONPROFIT

Schedule O (Form 990) 2021 Page 2

Name of the organization SOLUTIONS FOR CHANGE, INC.

Employer identification number

33-0902617

FORM 990, PART III, LINE 4A - PROGRAM SERVICE ACCOMPLISHMENTS

FUNDING PARTNER, THE COUNTY OF SAN DIEGO, PULLED ITS PRIOR SUPPORT AND ALIGNED ITS HOMELESS FUNDING PRIORITIES WITH THE STATE, PUTTING THE SOLUTIONS MAIN CAMPUS CAPITAL EXPANSION IN JEOPARDY. THE BOARD OF DIRECTORS TOOK QUICK ACTION TO PROTECT THE SOLUTIONS MISSION AND CORE VALUES FROM THIS REQUIRED "LOW BARRIER" APPROACH. THE BOARD IMPLEMENTED AN EMERGENCY PIVOT AND REPURPOSE PLAN WHICH CONVERTED THE MAIN CAMPUS EXPANSION INTO A NEWLY STRATEGIZED PRIVATELY FUNDED CAMPAIGN. LOW BARRIER, AKA HOUSING FIRST, IS ANTITHETICAL TO WHAT PARENTS OF HOMELESS FAMILIES DESCRIBE AS THEIR MOST URGENT AND IMPORTANT REQUIREMENTS - A PLACE TO HEAL, LEARN AND BE EMPOWERED WITHIN A SUPPORTIVE COMMUNITY FREE OF THE NEGATIVE INFLUENCES OF DRUGS, SEX TRAFFICKING AND DEVIANT CRIMINAL BEHAVIOR, ALL THE ISSUES THAT PERMEATE THE HOMELESSNESS SYSTEM TODAY. GOING FORWARD, SOLUTIONS WILL CONTINUE ITS LOCAL AND NATIONAL ADVOCACY FOR ACCOUNTABILITY-BASED APPROACHES AIMED TO SOLVE THE ROOT CAUSES OF DEEP POVERTY, GROW PEOPLE BEYOND THEIR VULNERABILITIES, AND END DEPENDENCY. THE REPORTED "NET ASSETS OR FUND BALANCES" OF -2,472,422 SHOWN IN PART 1 LINE 22 OCCURRED BECAUSE OF THE AFOREMENTIONED "LOSS OF CANCELATION OF DEBT", A NONOPERATING EXPENSE THAT HAD NO NEGATIVE IMPACT ON THE PROGRAMS OR OPERATIONS OF SOLUTIONS. FOR A COMPLETE OPERATIONAL AND FINANCIAL PICTURE OF ALL ENTITIES CONTROLLED AND MANAGED, REFER TO THE INDEPENDENT AUDITOR'S CONSOLIDATED FINANCIAL STATEMENTS.

FORM 990, PART VI, LINE 2 - BUSINESS OR FAMILY RELATIONSHIP OF OFFICERS, DIRECTORS, ETC.

THE CEO AND VP OF OPERATIONS HAVE A FAMILY RELATIONSHIP.

FORM 990, PART VI, LINE 11B - FORM 990 REVIEW PROCESS

THE ORGANIZATION HIRES AN OUTSIDE CPA TO PREPARE THE FORM 990. TOP MANAGEMENT REVIEWS THE COMPLETED 990 AND EMAILS A COPY OF THE FORM 990 TO OUR BOARD MEMBERS FOR THEIR REVIEW AND APPROVAL PRIOR TO FILING IT WITH THE IRS.

Schedule O (Form 990) 2021 Page 2

Name of the organization SOLUTIONS FOR CHANGE, INC.

Employer identification number

33-0902617

FORM 990, PART VI, LINE 12C - EXPLANATION OF MONITORING AND ENFORCEMENT OF CONFLICTS

DISCUSSED REGULARLY, BOARD MEETING REVIEWS OF POSSIBLE CONFLICTS.

FORM 990, PART VI, LINE 15B - COMPENSATION REVIEW & APPROVAL PROCESS - OFFICERS & KEY EMPLOYEES

THE ORGANIZATION CONSIDERS THE APPROPRIATE SALARY RANGE FOR ITS EMPLOYEES AND REVIEWS THIRD PARTY DOCUMENTATION TO HELP ENSURE THAT THE COMPENSATION OF OUR EMPLOYEES IS COMPARABLE TO OUR PEERS.

FORM 990, PART VI, LINE 19 - OTHER ORGANIZATION DOCUMENTS PUBLICLY AVAILABLE

UPON REQUEST TO ANYONE WHO REQUESTS THE DOCUMENTS.

FORM 990, PART XI, LINE 9 OTHER CHANGES IN NET ASSETS OR FUND BALANCES

LOSS ON DISPOSAL OF CANCELLATION OF DEBT	\$ -2,340,772.
PASSTHROUGH INCOME/LOSSES	-320,122.
TOTAL	\$ -2,660,894.

FORM 990, P.5, PART V, LINE 2A

THE TOTAL NUMBER OF EMPLOYEES REPORTED CONSISTS OF FORM W-3 TOTALS FOR BOTH SOLUTIONS FOR CHANGE, INC. AND SOLUTIONS FARMS, LLC WHICH IS INCLUDED AS A DISREGARDED ENTITY:

SOLUTIONS FOR CHANGE, INC.: 57

SOLUTIONS FARMS, LLC.: 7

SCHEDULE R (Form 990)

Related Organizations and Unrelated Partnerships

Complete if the organization answered 'Yes' on Form 990, Part IV, line 33, 34, 35b, 36, or 37.
 Attach to Form 990.
 Go to www.irs.gov/Form990 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

OHE TOP CHANGE THE

OMB No. 1545-0047 **2021**

Open to Public Inspection

Name of the organization SOLUTIONS FOR CHANGE, INC.	٠				Employer identification number 33-0902617	ication number
Part I Identification of Disregarded Entities. Complete if the organization answered 'Yes' on Form 99	mplete if the organizat	ion answered 'Yes'	on Form 990	90, Part IV, line 33	·	
(a) Name, address, and EIN (if applicable) of disregarded entity	ty Primary activity	vity Legal domicile (state or foreign country)		(d) Total income	(e) End-of-year assets	(f) Direct controlling entity
(1) SOLUTIONS FARMS LLC	JOB TRAINING,	ING,				
<u>VISTA, CA 92083</u> 46-3636006	EMPLOYMENT FARMING	NT, CA		93,316.	854,036.	SOLUTIONS FOR CHANGE, INC.
(2) SOLUTIONS CHESTNUT LLC						
YISTA_ <u>CA</u> _92083 32-0455012	HOUSING	G CA		213,513.	3,543,101.	SOLUTIONS FOR CHANGE, INC
ıΘ						
 	HOUSING	G CA		0.	0.	SOLUTIONS FOR CHANGE, INC
had one or more related tax-exempt organizations during the tax year.	Tax-Exempt Organizations. Complete if the organization answered 'Y tax-exempt organizations during the tax year.	f the organization a year.	answered 'Yes	s' on Form 990,	es' on Form 990, Part IV, line 34, because it	because it
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section 501 (c)(3))	atus Direct controlling entity	Sec 512(b) controlled e
(1)						igo
(2)						
100						
(3)						
(4) 						

Page 2

Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

					-)	-		;	
0.01	×	N/A	×	549,984.	-42.	RELATED	N/A	CA	HOUSING	37-1761208
										VISTA, CA 92083_
										722_WEST_CALIFOR_
										(3) SFC WEITZEL, LP
0.01	×	N/A	×	1,506,613.	-41.	RELATED	N/A	CA	HOUSING	32-0481681
										VISTA, CA_92083_
										722 WEST CALIFOR
										(2) SOLUTIONS ESCOND
99.00	×	N/A X	×	3,809,598.	-319,991.	RELATED	CHANGE	CA	ESTATE	33-0987615
							FOR		REAL	VISTA, CA 92083_
							SOLUTIONS			<u>722_WEST_CALIFOR_</u>
										(1) SOLUTIONS FAMILY
	Yes No	1065)	Yes No	1		512-514)		country)		SEE PART VII
	partner:		llocations:			excluded from tax under sections	entity	(state or foreign		
ownership	managing		tionate		income	(related, unrelated,	controlling	domicile	,	related organization
Percentage	General or	Code V-UBI	(h) Dispropor-	(g) Share of	(f) Share of total	(e) Predominant income	Direct	Legal	(b) Primary activity	(a) Name, address, and EIN of

Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

	•								
(a) Name, address, and EIN of related organization Primary activity	(b) Primary activity	Legal domicile (state or foreig country)	Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	Share of total income	(g) Share of end-of- year assets	(h) Percentaç ownershi	Get 512(b)(13) p controlled entity?	tity?
								Yes	O
<u>(1)</u>									
(2)									

TEEA5002L 09/21/21

Schedule R (Form 990) 2021

Part V Transactions With Related Organizations. Complete if the organization answered 'Yes' on Form 990, Part IV, line 34, 35b, or 36.

90) 2021	orm 99	Schedule R (Form 990) 2021	Sche		BAA TEEA5003L 09/21/21
		COST	544,250.	D	(6) SFC VISTA TERRACE, LP
		9.COST	120,479	Г	(5) SFC WEITZEL, LP
		5.COST	42,966	D	(4) SFC WEITZEL, LP
		3.COST	91,783	Ħ	(3) SOLUTIONS ESCONDIDO BOULEVARD 33, LP
		1.COST	1,270,034	D	(2) SOLUTIONS ESCONDIDO BOULEVARD 33, LP
		4.COST	52,824	R	(1) SOLUTIONS FAMILY CENTER, LP
ermining Slved	thod of determin amount involved	Method of determining amount involved	Amount involved	(b) Transaction type (a-s)	(a) Name of related organization
		<u> </u>	saction thresholds.	red relationships and transaction thresholds	2 If the answer to any of the above is 'Yes,' see the instructions for information on who must complete this line, including covered in
×	1r ×	: : -			r Other transfer of cash or property to related organization(s)s Other transfer of cash or property from related organization(s)s
×	q	: :			q Reimbursement paid by related organization(s) for expenses
×	1 p				p Reimbursement paid to related organization(s) for expenses
>	c] -			O Straining of paid ethiphoyees with related organization (s)
< ×	1 n	: :			n Sharing of haid employees with related organization(s)
: ×	1 m	: :			m Performance of services or membership or fundraising solicitations by related organization(s)
×	11	:			l Performance of services or membership or fundraising solicitations for related organization(s)
×	1 k	:			k Lease of facilities, equipment, or other assets from related organization(s)s
×		<u>:</u>			j Lease of facilities, equipment, or other assets to related organization(s)
×	1:	: -			i Exchange of assets with related organization(s)
×	1 h	:. -			h Purchase of assets from related organization(s)
×	g	: :			g Sale of assets to related organization(s)
×	1 f	1			f Dividends from related organization(s)
×	1 e	<u>:</u>			e Loans or loan guarantees by related organization(s)
×	1 d 💮 🗙	:. -1			d Loans or loan guarantees to or for related organization(s)sorrows
×	1 c	: :			c Gift, grant, or capital contribution from related organization(s)
×	1 b	: :			b Gift, grant, or capital contribution to related organization(s)s
×	B	: : -			a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity
				sted in Parts II-IV?	1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed
No	Yes	İ			Note: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.

Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered 'Yes' on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

ງ) 2021	Schedule R (Form 990) 2021	Schedule				TEEA5004L 09/21/21	TEE			BAA
									•	
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									•	<u>(6)</u>
									•	
									•	
									•	<u>(5)</u>
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									•	<u>(4)</u>
									•	
									•	
									•	(3)
									•	
									•	
									•	(2)
									•	
									•	
									•	(1)
	Yes No		Yes No			Yes No	sections 512-514)			
ownership	managing partner?	amount in box 20 of Schedule K-1	tionate allocations?	end-of-year assets		section 501(c)(3) organizations?	income (related, unre- lated, excluded from tay under	(state or foreign country)		
(k) Percentage	() General or	Code V-UBI	(h) Dispropor-		(f) Share of	(e) Are all partners	(d) Predominant	(c) Legal domicile	(b) Primary activity	(a) Name, address, and EIN of entity
					ompo.	suncin partici	יטוי וטו ככונמווי ווייי	ions regarding excita-	במנוטווי טככ ווופנומכנ	i odine) niat mas nivi a related of ganization. Oce mistraenom is fogatan between tot sentam investment particismes

Part VII | Supplemental Information

Provide additional information for responses to questions on Schedule R. See instructions.

PART III - PARTNERSHIP FULL NAME, ADDRESS, FEIN

SOLUTIONS FAMILY CENTER, LP 33-0987615 722 WEST CALIFORNIA AVENUE

VISTA, CA 92083

SOLUTIONS ESCONDIDO BOULEVARD 33, LP 32-0481681 722 WEST CALIFORNIA AVENUE

VISTA, CA 92083

SFC WEITZEL, LP 37-1761208 722 WEST CALIFORNIA AVENUE VISTA, CA 92083

SFC VISTA TERRACE, LP 45-4761846 722 WEST CALIFORNIA AVENUE VISTA, CA

92083

SOLUTIONS EAST VISTA WAY, LP 82-3040527 722 WEST CALIFORNIA AVENUE

VISTA, CA 92083

PARKVIEW SAN MARCOS II, LP 90-0931234 722 WEST CALIFORNIA AVE VISTA,

CA 92083

Continuation Sheet for Schedule R

Name of filing organization SOLUTIONS FOR CHANGE, INC.

33-0902617 Continuation Page 1 of 1
Employer identification number

Schedule R Cont (Form 990) 2021	Schedule R (09/23/21	TEEA5101L 09	
SOLUTIONS FOR CHANGE, INC.	0.	0.	CA	HOUSING	SOLUTIONS EV, LLC 722 W CALIFORNIA AVE VISTA, CA 92083 82-2908333
SOLUTIONS FOR CHANGE, INC.	0.	0.	CA	HOUSING	SOLUTIONS PARKVIEW, LLC
SOLUTIONS FOR CHANGE, INC.	0.	0.	CA	HOUSING	SOLUTIONS VISTA TERRACE, LLC
SOLUTIONS FOR CHANGE, INC	0.	0.	CA	HOUSING	AVE
(f) Direct controlling entity	(e) End-of-year assets	(d) Total income	(c) Legal domicile (state or foreign country)	(b) Primary activity	Name, address, and EIN (if applicable) of disregarded entity
	000001			ities	Part I Continuation of Identification of Disregarded Entities

Part III Continuation of Identification of Related Organizations Taxable as a Partnership

		<u>PARKVIEW SAN MARCO</u> 722 <u>WEST CALIFORNI</u> VISTA, CA 92083 _ HOUSING	<u>SOLUTIONS_EAST_VIS</u> <u>722_WEST_CALIFORNI</u> <u>VISTA, CA_92083</u> <u>82-3040527</u> HOUSING	<u>SFC VISTA TERRACE,</u> <u>722 WEST CALIFORNI</u> <u>VISTA, CA 92083</u> <u>45-4761846</u> HOUSING	(a) Name, address, and EIN of related organization (b) Primary activity
		CA	CA	CA	Legal domicile (state or foreign country)
		N/A	SOLUTIONS	N/A	(d) Direct controlling entity
		RELATED	RELATED	RELATED	Predominant income (related, unrelated, excluded from tax under sections 512-514)
		-6.	-704,190.	-28.	Share of total income
		39,684.	0.	406,141.	(g) Share of end-of-year assets
		×	×	×	Disproportionate allocations?
		N/A	N/A	N/A	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)
		×		×	General partn
		0.00	X 99.99	0.01	(k) All or Percentage ging ownership er?

Form **4562**

Depreciation and Amortization (Including Information on Listed Property) Attach to your tax return. Go to www.irs.gov/Form4562 for instructions and the latest information.

Department of the Treasury Internal Revenue Service

2021

OMB No. 1545-0172

Attachment Sequence No. 179

Name(s) shown on return Identifying number SOLUTIONS FOR CHANGE, INC. Business or activity to which this form relates 33-0902617 DEPRECIATION SCHEDULES ONLY

Par	Election To Exp	ense Certain F ov listed property.	Property Under Sec complete Part V before	ction 179 e vou complete P	Part I.			
1	Maximum amount (see ins						1	
2	Total cost of section 179 p	,					2	
3	Threshold cost of section		•	•			3	
4	Reduction in limitation. Su			•	•	ŀ	4	
5	Dollar limitation for tax year							
	separately, see instruction						5	
6	(a)	Description of property		(b) Cost (business	use only)	(c) Elected cost		
7	Listed property. Enter the	amount from line	20		7			
8	Total elected cost of section						8	
9	Tentative deduction. Enter						9	
10	Carryover of disallowed de						10	
11	Business income limitation	n. Enter the smalle	er of business income (I	not less than zer	o) or line 5	. See instrs	11	
12	Section 179 expense dedu						12	
13	Carryover of disallowed de				1 3			
	Don't use Part II or Part II							
Par	· -		ce and Other Depre	•			ee ins	tructions.)
14	Special depreciation allow						1.4	
15	tax year. See instructions						14 15	
	Property subject to section						16	342,881.
Par	Other depreciation (includi		clude listed property. Se				10	342,001.
rai	tili MACKS Deplet	Jation (Don't inc	Section					
17	MACRS deductions for ass	ets placed in serv					17	
		•	-	_			.,	
18	If you are electing to group asset accounts, check here	o any assets place e	ed in service during the	tax year into one	e or more g	jeneral ►		
18	asset accounts, check her	e ī i	in Service During 2021			▶∐	Syste	m
	asset accounts, check her	e ī i				I Depreciation (f)	Syste	(g) Depreciation deduction
	Section B (a)	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d)	the Genera	I Depreciation (f)	Syste	(g) Depreciation
19 a	asset accounts, check heri Section B (a) Classification of property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d)	the Genera	I Depreciation (f)	Syste	(g) Depreciation
19 a	Section B (a) Classification of property 3-year property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d)	the Genera	I Depreciation (f)	Syste	(g) Depreciation
19 a	Section B (a) Classification of property 3-year property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d)	the Genera	I Depreciation (f)	Syste	(g) Depreciation
19 a	Section B (a) Classification of property 3-year property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d)	the Genera	I Depreciation (f)	Syste	(g) Depreciation
19 a	Section B (a) Classification of property 3-year property 5-year property 10-year property 15-year property 20-year property 20-year property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d) Recovery period	the Genera	Il Depreciation (f) Method	Syste	(g) Depreciation
19 a	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 15-year property 20-year property 25-year property 25-year property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d) Recovery period	the Genera (e) Convention	Il Depreciation (f) Method	Syste	(g) Depreciation
19 a	asset accounts, check here Section B (a) Classification of property 3-year property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs	the Genera (e) Convention	In Depreciation (f) Method S/L S/L	Syste	(g) Depreciation
19 a b c c c f	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property 25-year property Residential rental property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs	the Genera (e) Convention	S/L S/L S/L	Syste	(g) Depreciation
19 a b c c c f	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property Residential rental property Nonresidential real	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs	the Genera (e) Convention MM MM MM	S/L S/L S/L S/L	Syste	(g) Depreciation
19 a b c c c f	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property Residential rental property Nonresidential real property	- Assets Placed (b) Month and year placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions)	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs 39 yrs	the Genera (e) Convention MM MM MM MM	S/L S/L S/L S/L S/L S/L		(g) Depreciation deduction
19 a b c c c c e f f c c h	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property Residential rental property Nonresidential real property Section C -	- Assets Placed (b) Month and year placed in service	in Service During 2021 (C) Basis for depreciation (business/investment use	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs 39 yrs	the Genera (e) Convention MM MM MM MM	S/L S/L S/L S/L S/L S/L S/L S/L S/L		(g) Depreciation deduction
19 a b c c c c c c c c c c c c c c c c c c	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property Residential rental property Nonresidential real property Section C - Class life.	- Assets Placed (b) Month and year placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions)	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using the	the Genera (e) Convention MM MM MM MM	S/L		(g) Depreciation deduction
19 a	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 20-year property Residential rental property Nonresidential real property Section C - Class life 12-year	- Assets Placed (b) Month and year placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions)	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using the	MM	S/L		(g) Depreciation deduction
19a	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 15-year property 20-year property 25-year property Residential rental property Nonresidential real property Section C - Class life 12-year 30-year	- Assets Placed (b) Month and year placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions)	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using the	MM	S/L		(g) Depreciation deduction
19 a b c c c c e e f f c c c c c c c c c c c c	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 20-year property Residential rental property Nonresidential real property Class life 12-year 30-year	- Assets Placed (b) Month and year placed in service - Assets Placed in	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions)	Tax Year Using (d) Recovery period 25 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using the	MM	S/L		(g) Depreciation deduction
19 a	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property 25-year property Residential rental property Nonresidential real property Section C - Class life 12-year 30-year 40-year	- Assets Placed (b) Month and year placed in service - Assets Placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions) Service During 2021 T	25 yrs 27.5 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using the	MM	S/L		(g) Depreciation deduction
19 a b c c c e f f g h i 20 a b c c c Par 21	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 20-year property 25-year property Residential rental property Nonresidential real property Class life 12-year 30-year 40-year Listed property. Enter amo	- Assets Placed (b) Month and year placed in service - Assets Placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions) Service During 2021 T	25 yrs 27.5 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using th	MM	S/L	n Sys	(g) Depreciation deduction
19 a b c c c e f f g c h i i 20 a c c c c c c c c c c c c c c c c c c	asset accounts, check here Section B (a) Classification of property 3-year property 5-year property 10-year property 20-year property 25-year property 25-year property Residential rental property Nonresidential real property Section C - Class life 12-year 30-year 40-year	- Assets Placed (b) Month and year placed in service - Assets Placed in service - Assets Placed in service	in Service During 2021 (c) Basis for depreciation (business/investment use only — see instructions) Service During 2021 T ines 19 and 20 in column (g), corporations — see instruction	25 yrs 27.5 yrs 27.5 yrs 27.5 yrs 39 yrs ax Year Using th 12 yrs 30 yrs 40 yrs	MM	S/L	n Sys	(g) Depreciation deduction

12/31/21 2021 FEDERAL BOOK SUMMARY DEPRECIATION SCHEDULE

PAGE 1

CLIENT 09-119PD SOLUTIONS FOR CHANGE, INC. 33-0902617

ENT 03-113PD	•	OLUTIO	NO FOR CI	ANGE,	IIVC.			3	3-030201
7/23									08:48AN
NO. DESCRIPTION	DATE ACQUIRED	DATE SOLD	COST/ BASIS	BUS. PCT.	CUR 179/ SDA	PRIOR 179/ SDA/ DEPR.	_METHOD_	LIFE .	CURRENT DEPR.
EPR. SCHEDULE ONLY									
AUTO / TRANSPORT EQUIPMENT									
3 VEHICLES	VARIOUS		157,194			118,123	S/L	5	12,963
TOTAL AUTO / TRANSPORT EQUI			157,194		0	118,123			12,963
5 FURNITURE & EQUIPMENT	VARIOUS		54,405			54,405	S/L	7	0
TOTAL FURNITURE AND FIXTURE			54,405		0	54,405			0
2 BUILDING & IMPROVEMENTS	VARIOUS		7,971,898			2,383,581	S/L	27.5	318,174
TOTAL IMPROVEMENTS			7,971,898		0	2,383,581			318,174
LAND									
1 LAND	VARIOUS		4,185,895					_	0
TOTAL LAND MACHINERY AND EQUIPMENT			4,185,895		0	0			0
4 MACHINERY & EQUIPMENT	VARIOUS		262,870			230,233	S/L	7	11,744
TOTAL MACHINERY AND EQUIPME			262,870		0	230,233			11,744
TOTAL DEPRECIATION			12,632,262		0	2,786,342		-	342,881
GRAND TOTAL DEPRECIATION			12,632,262		0	2,786,342			342,881